



**TOWNSHIP OF UPPER PROVIDENCE  
2023  
PRELIMINARY OPERATING BUDGET  
&  
2023-2027  
CAPITAL IMPROVEMENT PROGRAM**

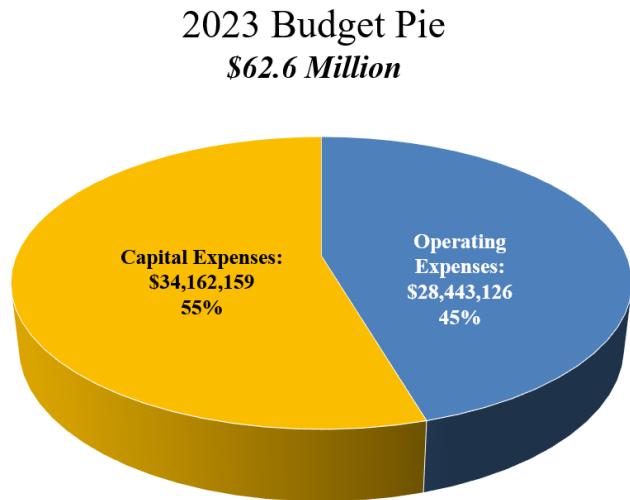
October 20, 2022



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## ***Preliminary Budget Highlights***

We are pleased to present the preliminary 2023 operating and capital budget for the Board's review, which represents a culmination of several workshops the Board held with department heads, shortly after the adoption of the 2022 budget. The \$62.6 million entails \$28.4 million in operating expenses and \$34.1 in planned capital expenditures.



Township Administration Building. The public is warmly invited to attend. On December 5, 2022, the Board is scheduled to vote on adopting the 2023 budget within the framework of a 2023-2027 five year spending plan. Once adopted the final budget document will become the Board's primary policy tool to guide its decision-making process over the next five years.

## ***The New 5-Year Budget Approach***

Starting with the 2023 budget, all future Township budgets will be based on a five-year framework, which will account for all current and future financial forecasts, not only for capital costs but also operational ones. Its main purpose will be to stabilize the budget process by predicting and preparing for future financial headwinds rather than reacting to them. As with prior budgets, we

embraced a fiscally conservative approach considering rising inflation, higher interest rates, and general nationwide angst over the likelihood of an economic recession.

### ***High Level Budget Overview***

The 2023 Budget consists of three (3) major components:

1. The ~ \$24.1 million General Fund serves as the Township's major operating budget. It funds all major departmental operations except for sewers. It also serves as one of the primary funding sources to the Capital Budget for the procurement of minor capital equipment, technology upgrades, fleet replacement, road improvements, and debt service payments.
2. The ~ \$4.3 million Sewer Enterprise Fund serves as a billing agent for the Lower Perkiomen Valley Regional Sewer Authority (LPVRSA) for the collection of all used and unused equivalent development units (EDUs). It also reimburses the General Fund for administrative oversight and provides annual revenue for the maintenance of the municipal sanitary sewer collection and conveyance system. It also serves as a primary funding source to the Sewer Capital Budget.
3. The ~ \$34.2 million Capital Budget represents a collection of multiple funding sources which collectively finance the acquisition of minor and major capital items:
  - a. The Internal Service Fund (ISF) is a new funding platform for the replacement of the Township fleet.
  - b. The Park and Open Space Fund (POSF) serves as the repository for all park-related developer contributions and park-related projects.
  - c. The MS4 Stormwater Fund (MS4) will serve as a dedicated fund to finance all stormwater-related projects throughout the Township.
  - d. The Sewer Capital Fund is the primary financial vehicle for underwriting all major sewer expansion projects.
  - e. The Capital Expenditure Fund (CEF) represents the Township's primary unrestricted capital fund for numerous unspecified projects not covered in the other reserve funds. It serves as a financial clearinghouse for all major grant-related and bonded projects, including the \$19+ million FEMA buyout program.
  - f. State Liquid Fuels (SLF) are capital monies appropriated from the Commonwealth of Pennsylvania, representing a proportional share of the state gas tax revenues.

# 2023 UPT Budget Breakdown

## OPERATING

General Fund	24,099,826
Sewer Enterprise Fund	<u>4,343,300</u>
	Subtotal Operating: <b>28,443,126</b>

## CAPITAL

Internal Service Fund (New)	3,189,200
Parks and Open Space Fund	1,567,500
MS4 Stormwater Fund	3,351,000
Sewer Capital Fund	3,020,000
Capital Expenditure Fund	22,409,459
State Liquid Fuels	<u>625,000</u>
	<i>Subtotal Capital</i> <b>34,162,159</b>

**Total 2023 Budget**  **62,605,285**

## GENERAL FUND

**Table I** below shows the 2023 projected General Fund revenues and 2024-2027 forecasted revenues. For 2023 we are conservatively projecting revenues at around \$24 million. This revenue plan leaves the Township's with a 4 + -month rainy day fund, which is within the recommended parameters of government financial guidelines. It also provides adequate cash reserve levels to help us maintain our AAA bond rating.

**TABLE I**  
*General Fund Revenues*

Category	2022 Approved	2022 Projected	2023 Request	2023 Manager Adjusted	2023 BOS Approved	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Public Safety Levy	5,445,000	5,629,644	5,600,000	5,600,000		5,600,000	5,600,000	5,600,000	5,600,000
Real Estate Transfer Tax	1,050,000	2,500,000	1,050,000	1,169,218		1,071,000	1,092,420	1,114,268	1,136,554
Earned Income Tax	11,000,000	12,000,000	11,370,000	12,100,000		11,810,000	12,250,000	12,690,000	13,130,000
Local Services Tax	900,000	900,000	900,000	925,000		900,000	900,000	900,000	900,000
PILOT Payment	90,000	90,000	100,000	100,000		101,000	102,010	103,030	104,060
Licenses and Permits	509,500	497,000	494,500	494,500		494,500	494,500	494,500	494,500
Fines and Forfeitures	32,250	31,700	32,250	32,250		32,250	32,250	32,250	32,250
Interest Earnings	7,500	35,000	29,000	29,000		29,000	29,000	29,000	29,000
Rents and Royalties	69,000	69,000	69,000	69,000		69,000	69,000	69,000	69,000
Grants and Shared Revenue	2,008,413	2,166,577	728,301	1,045,537		728,301	728,301	728,301	728,301
Fees and Permits	923,600	940,460	1,125,981	1,125,981		1,125,981	1,125,981	1,125,981	925,981
Recreation Program Fees	207,500	279,911	235,000	235,000		235,000	235,000	235,000	235,000
Miscellaneous Revenues	15,000	12,848	11,500	11,500		11,500	11,500	11,500	11,500
Transfers In	411,532	911,532	650,000	450,000		865,000	890,000	915,000	940,000
Expenditure Refunds	20,000	15,440	15,000	662,840		15,000	15,000	15,000	15,000
Delinquency Collection	50,000	50,000	50,000	50,000		50,000	50,000	50,000	50,000
	<b>22,739,295</b>	<b>26,129,112</b>	<b>22,460,532</b>	<b>24,099,826</b>		<b>23,137,532</b>	<b>23,624,962</b>	<b>24,112,831</b>	<b>24,401,146</b>

Table II on the next page summarizes 2023 General Fund expenses for each major department except sewers. Senior UPT staff proposed ~ \$32.61 million expenditures, from which the Township Manager Office's (TMO) reduced by ~ 26% for a revised \$24.1 million spending plan. These reductions represented a combination of spending cuts and a restructuring of new capital debt using other funding sources and an internal amortization over several fiscal years. One of the main internally funded capital projects next year will be a ~ \$6 million expansion to the Public Works facility, which will be paid proportionally through general, sewer and stormwater capital funds and paid back through a 10-year amortization schedule at 0% interest.

**TABLE II**  
***General Fund Expenditures***

Category	2022 Approved	2022 Projected	2023 Staff Proposed	2023 Manager Adjusted	2023 BOS Approved	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Board of Supervisors	248,044	244,367	226,594	222,469		231,894	237,459	243,302	249,438
Administration and Finance	1,607,070	1,673,793	1,580,258	1,514,143		1,605,620	1,658,693	1,714,211	1,771,209
Tax Collector	167,875	203,360	202,050	202,000		202,050	202,050	202,050	202,050
Legal Services	108,500	121,408	110,000	105,000		116,000	110,000	106,000	120,000
Pooled Building Expenses	769,500	730,000	827,000	819,000		796,750	803,750	814,750	825,250
Police Protection	6,609,871	6,695,601	7,225,002	7,142,332		7,507,362	8,084,666	8,454,722	8,948,220
Emergency Services	4,146,297	3,855,970	6,000,958	4,368,929		5,091,847	5,287,962	5,400,126	5,570,432
Planning and Zoning	720,749	758,456	759,258	694,907		770,325	818,307	796,075	809,347
Public Works	3,474,434	3,462,573	11,992,185	4,041,726		4,671,661	4,798,638	4,945,446	5,073,752
Parks and Recreation	996,764	850,269	2,386,861	894,177		1,125,822	1,282,356	1,359,646	1,441,723
Transfers Out	3,890,191	7,220,725	1,302,460	4,095,144		2,805,703	300,521	303,687	304,000
	<b>22,739,295</b>	<b>25,816,522</b>	<b>32,612,626</b>	<b>24,099,826</b>		<b>24,925,033</b>	<b>23,584,403</b>	<b>24,340,015</b>	<b>25,315,420</b>

The General Fund funds all the Township's departmental functions and also serves as the main revenue source (or transfers out) to other capital funds. Tables III through XII on the subsequent pages show each department's operational breakdown, including any capital assessments charged to their respective account.

**POLICE SERVICES**

**TABLE III**  
**Police Services – Operations**

Description	2022 Budget	2022 Forecast	2023 TMO Adjustment	2023 BOS Approved
Salaries	3,860,242	3,904,642	4,072,212	
Group Benefits	2,250,462	2,250,462	2,246,680	
Supplies	112,000	115,468	106,750	
Services and Training	89,700	102,200	95,200	
Contracted Services and Miscellaneous	186,117	211,479	174,600	
Capital Expenditures	90,000	90,000	379,200	
Capital Assessments	21,350	21,350	21,350	
	<b>6,609,871</b>	<b>6,695,601</b>	<b>7,095,992</b>	

**EMERGENCY SERVICES**

**TABLE IV**  
**Emergency Services – Operations**

<b>Description</b>	<b>2022 Budget</b>	<b>2022 Forecast</b>	<b>2023 TMO Adjustment</b>	<b>2023 BOS Approved</b>
Salaries	1,479,032	1,273,550	1,487,920	
Group Benefits	962,290	862,290	902,791	
Volunteer Incentive	122,000	122,000	172,000	
Supplies	35,750	35,832	31,100	
Services and Training	184,600	187,765	209,100	
Contracted Services & Emergency Management	69,500	81,408	60,750	
Contributions	300,000	300,000	350,000	
Pay-Go Financing	100,000	100,000	0	
Capital Financing	893,125	893,125	893,125	
	<b>4,146,297</b>	<b>3,855,970</b>	<b>4,106,786</b>	

**TOWNSHIP ADMINISTRATION AND FINANCE**

**TABLE V**  
**Board of Supervisors – Operations**

<b>Description</b>	<b>2022 Budget</b>	<b>2022 Forecast</b>	<b>2023 TMO Adjustment</b>	<b>2023 BOS Approved</b>
Salaries	20,625	20,625	16,500	
Group Benefits	125,000	126,888	106,000	
Dues, Subscriptions & Memberships	9,500	9,748	10,000	
Training	5,000	200	2,500	
Contracted Services	55,700	54,845	56,250	
Discretionary Donations	32,219	31,219	31,219	
Capital Expenditures	0	842	0	
Capital Assessment	0	0	0	
	<b>248,044</b>	<b>244,367</b>	<b>222,469</b>	

**TABLE VI**  
**Township Administration– Operations**

Description	2022 Budget	2022 Forecast	2023 TMO Adjustment	2023 BOS Approved
Salaries	801,468	852,420	852,420	
Group Benefits	507,985	467,943	440,973	
Supplies	24,150	29,400	29,500	
Services and Training	94,500	99,497	72,000	
Contracted Services	58,967	104,533	69,250	
Pay-Go Financing ( <i>See Table X below</i> )	120,000	120,000	50,000	
Capital Financing	0	0	0	
	<b>1,607,070</b>	<b>1,673,793</b>	<b>1,514,143</b>	

**TABLE VII**  
**Elected Tax Collector: Operations**

Description	2022 Budget	2022 Forecast	2023 TMO Adjustment	2023 BOS Approved
Salaries and Commissions	34,000	66,500	65,000	
Group Benefits	2,625	5,000	5,000	
Supplies	2,500	3,050	3,000	
Services and Training	2,500	2,560	2,750	
Contracted Tax Collection Services	126,250	126,250	126,250	
	<b>167,875</b>	<b>203,360</b>	<b>202,000</b>	

**TABLE VIII**  
**Legal Services: Operations**

Description	2022 Budget	2022 Forecast	2023 TMO Adjustment	2023 BOS Approved
Township Solicitor	76,000	90,000	90,000	
Township Labor and Special Legal	27,500	26,508	15,000	
HR Consulting Services	5,000	4,900	0	
	<b>108,500</b>	<b>121,408</b>	<b>105,000</b>	

**PLANNING AND ZONING**

**TABLE IX**  
**Planning and Zoning: Operations**

Description	2022 Budget	2022 Forecast	2023 TMO Adjustment	2023 BOS Approved
Salaries	237,692	238,092	233,092	
Group Benefits	109,540	109,540	85,598	
Supplies	1,300	1,300	1,300	
Services and Training	312,000	312,000	286,000	
Contracted Services and DCED Permit Fee	59,717	97,024	87,217	
Capital Expenditures	500	500	1,700	
Capital Assessments	0	0	0	
	<b>720,749</b>	<b>758,456</b>	<b>694,907</b>	

**PUBLIC WORKS**

**TABLE X**  
**Public Works: General Operations**

Description	2022 Budget	2022 Forecast	2023 TMO Adjustment	2023 BOS Approved
Salaries	1,324,317	1,333,807	1,404,517	
Group Benefits	927,700	912,234	971,202	
Supplies	166,600	161,100	150,500	
Services and Training	128,850	127,400	128,900	
Contracted Services	259,967	261,032	282,250	
Pay-Go Financing (See Table XVI below)	667,000	667,000	725,000	
Capital Financing (See Table XVII below)	0	0	379,357	
	<b>3,474,434</b>	<b>3,462,573</b>	<b>4,041,726</b>	

**TABLE XI**  
**Public Works: Building Operations**

Description	2022 Budget	2022 Forecast	2023 TMO Adjustment	2023 BOS Approved
Vehicle Fuel	75,000	124,000	165,000	
Maintenance Supplies & Services	165,000	157,000	157,000	
Utilities	305,000	265,000	306,000	
Insurance	195,000	184,000	190,000	
Safety Committee	500	0	1,000	
Capital Assessment	29,000	0	0	
	<b>769,500</b>	<b>730,000</b>	<b>819,000</b>	

**PARKS AND RECREATION**

**TABLE XII**  
**Parks and Recreation: Operations**

Description	2022 Budget	2022 Forecast	2023 TMO Adjustment	2023 BOS Approved
Salaries	273,354	221,756	219,922	
Group Benefits	180,843	128,843	121,905	
Supplies and Ticket Sales	44,500	30,000	28,000	
Services and Training	11,500	14,519	12,000	
Programming and Special Events	129,000	130,122	118,000	
Contracted Services	357,567	314,763	314,350	
Capital Expenditures	0	10,266	0	
Capital Assessments	0	0	0	
Transfer (Payback) to POSF	0	0	80,000	
	<b>996,764</b>	<b>850,269</b>	<b>894,177</b>	

## SEWER OPERATING FUND

Tables XIII and XIV below show the Sewer Operating Fund balance at \$4,343,300. The budget includes a \$2 monthly increase PER EDU (Equivalent Development Unit) for sewer treatment charges, which officials from the Lower Perkiomen Valley Regional Sewer Authority (LPRVSA) notified us would be enacted as part of their 2023 sewer budget. This is a pass-through charge that will be included next year's biannual sewer bills. This equates to a 13 1/3 % increase in the current \$15 per month EDU treatment charge. The Township Engineer also recommended the Township consider increasing its contribution to the sewer capital fund, which is also reflected in the tables below.

**TABLE XIII**  
*Sewer Operating Revenues*

Category	2022 Approved	2022 Projected	2023 Staff Proposed	2023 Manager Adjusted	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Interest Earnings	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Sewer Tapping Fees	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Sewer User Charges	3,350,000	3,350,000	3,856,300	3,856,300	3,856,300	3,856,300	3,856,300	3,856,300
Unused EDU Charges	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
Sewer Assessments	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	<b>3,837,000</b>	<b>3,837,000</b>	<b>4,343,300</b>	<b>4,343,300</b>	<b>4,343,300</b>	<b>4,343,300</b>	<b>4,343,300</b>	<b>4,343,300</b>

**TABLE XIV**  
*Sewer Operating Expenses*

Category	2022 Approved	2022 Projected	2023 Staff Proposed	2023 Manager Adjusted	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
General Expenses	157,000	157,000	157,000	157,000	157,000	157,000	157,000	157,000
Payments - Regional Sewer Authority	2,412,000	2,412,000	2,773,800	2,773,800	2,773,800	2,773,800	2,773,800	2,773,800
Payments - Royersford Borough	5,500	5,600	5,500	5,500	5,500	5,500	5,500	5,500
Payments - Collegeville/Trappe	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
General Fund Assessment	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Contribution to Sewer Capital Fund	852,500	852,500	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
	<b>3,834,100</b>	<b>3,834,100</b>	<b>4,343,300</b>	<b>4,343,300</b>	<b>4,343,300</b>	<b>4,343,300</b>	<b>4,343,300</b>	<b>4,343,300</b>

## INTERNAL SERVICE FUND

The new Internal Service Fund is designed to finance the regular replacement of the Township fleet and equipment based on the estimated useful life of each piece of equipment. Any trade-in surpluses will be returned to the ISF to help fund future replacements. The ISF is designed to mirror a capital leasing program, whereby each department is assessed annually a depreciation charge for their equipment's estimated life. But unlike a capital lease program, there will be no interest rate charges assessed. We are proposing seeding this new fund with anticipated grant proceeds from the RACP and a 5-year interfund loan from the General Fund.

**Table XV**  
***2023-2027 ISF Projections***

Category	2023 Proposed	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Beginning Balances	0	3,640	217,952	462,289	686,314
General Fund Loan	600,000				
General Fund Loan Payback		(120,000)	(120,000)	(120,000)	(120,000)
RACP Grant Reimbursement (Firehouse)	2,000,000				
Fleet Outlays – Police	(231,700)	(275,660)	(300,080)	(361,114)	(243,332)
Fleet Outlays – Public Works	(957,500)	(268,500)	(266,000)	(375,000)	(125,000)
Fleet Outlays – Emergency Services	(2,000,000)	0	(80,000)	(80,000)	(80,000)
Police Payback Assessment	46,340	101,472	161,488	233,711	282,377
Public Works Payback Assessment	139,357	177,714	215,714	269,286	287,143
Emergency Services Payback Assessment	262,143	524,286	535,714	547,143	558,571
Fleet Trade-In Credits	145,000	75,000	97,500	110,000	95,000
Ending Balances	3,640	217,952	462,289	686,314	1,341,073

## PARKS AND OPEN SPACE FUND

The Parks and Open Space Fund (POSF) was established several years ago as a special fund to receive developer contributions dedicated to funding park and recreation capital needs. Over the next three years, we are anticipating around ~ \$3 million in these developer fees which we have programmed into the POSF five-year plan. In 2023 we will begin introducing a depreciation assessment for all newly constructed park infrastructure based on their estimated useful life. Major planned projects in 2023 will be new permanent restroom facilities pavilions at Black Rock Park in addition to local matches for competitive trail enhancement grants.

**TABLE XVI**  
***2023-2027 POSF Projections***

Category	2023 Proposed	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Beginning Balances	700,000	1,212,500	2,044,000	1,953,500	1,296,000
Developer Fees	1,250,000	1,500,000	500,000	275,000	200,000
Capital Assessments	80,000	170,000	195,000	255,000	315,000
General Fund Contribution	750,000	0	0	0	0
Outlays – Trails	(820,000)	(211,000)	(208,000)	(50,000)	(439,200)
Outlays – Park Enhancements	(610,000)	(400,000)	(325,000)	(825,000)	(700,000)
Outlays – Authorized Annual Operations	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)
Park Payback Assessments	(80,000)	(170,000)	(195,000)	(255,000)	(315,000)
Ending Balances	1,212,500	2,044,000	1,953,500	1,296,000	299,300

## MS4 STORMWATER FUND

The new MS4 Stormwater was created last year to help defray new costs associated with an unfunded federal mandate for the reduction in stormwater runoff. Last year's budget included an authorized stormwater fee, the implementation of which we have postponed, pending further updates to the impervious stormwater map on which these fees will be based and the finalization of a stormwater credit program. We anticipate this new fee will go live sometime next year, although we are not forecasting any reliable revenue until 2024. We are proposing seeding this fund from the Covid-relief (aka ARPA) monies, since these will be federal monies earmarked for a federally mandated stormwater mitigation program. One major MS4 requirement dictates better handling of salt residue and sheltering of public works vehicles, which is why one-third (1/3) of the costs for the planned DPW facility will be assessed to this fund.

**TABLE XVII**  
*2023-2027 Stormwater Projections*

Category	2023 Proposed	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Beginning Balances	0	269,000	34,000	129,000	224,000
General Fund Loan	1,350,000	0	0	0	0
General Fund Loan Payback	0	0	(270,000)	(270,000)	(270,000)
MS4 Stormwater Fee	0	1,000,000	1,000,000	1,000,000	1,000,000
ARPA Grant Proceeds	2,270,000	0	0	0	0
DPW Plant Expansion ( <i>Stormwater Portion</i> )	(2,000,000)				
MS4 Major Stormwater Projects	(751,000)	(915,000)	(315,000)	(315,000)	(315,000)
MS4 Authorized Annual Operations	(600,000)	(580,000)	(580,000)	(580,000)	(580,000)
MS4 Payback Assessments	0	260,000	260,000	260,000	260,000
Ending Balances	269,000	34,000	129,000	224,000	319,000

## SEWER CAPITAL FUND

The Sewer Capital Fund is the main fiscal engine for major sewer capital projects in Upper Providence. Below represents the five-year forecast on all major 2023 to 2027 sewer-related projects, including the completion of the Tindey Run sewer project and the planned one-third (1/3) contribution to the public works expansion project. Additional major projects include an upgrade to the Mingo 2<sup>nd</sup> Avenue Pump Station and the sewerizing of Greenwood Avenue from Ridge Pike to College Avenue. In 2025 we are planning a new 2<sup>nd</sup> Avenue Force Main Gravity Sewer Line plus new sewer lines from East Linfield-Trappe Road to Sprouse Circle and portions of Yeager Road from Meadowgreen Drive to Mingo Road. Some of these improvements rely on developer-installed infrastructure and may be delayed to future years if economic conditions result in delayed development.

**TABLE XVIII**  
*2023 – 2027 Sewer Capital Projections*

Category	2023 Proposed	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Beginning Balances	9,000,000	7,155,000	8,281,000	4,151,000	4,751,000
Cash Contribution – Sewer Revenue Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sewer Assessment Fees	150,000	100,000			
Sewer EDU Capacity Fees	425,000	506,000			
Completion of Tindey Run Sewer Project	(550,000)				
DPW Plant Expansion (Sewer Portion)	(2,000,000)				
Sewer Greenwood Avenue – Ridge to College Avenue	(370,000)				
Mingo 2 <sup>nd</sup> Avenue Pump Station Upgrade	(100,000)				
Prancing Horse Development – Easement Clearing		(80,000)			
2 <sup>nd</sup> Avenue Force Main Gravity Sewer Line			(3,100,000)		
Sewer East Linfield Road to Sprouse Circle			(1,300,000)		
Sewer Yeager Road from Meadowood to Mingo			(330,000)		
Authorized Annual Operations	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
Ending Balances	7,155,000	8,281,000	4,151,000	4,751,000	5,351,000

## CAPITAL EXPENDITURE FUND

The Capital Expenditure Fund (CEF) represents UPT's primary unrestricted capital fund, which serves as a pass-through account for all major grant-related and bonded-projects. Any debt service for bonded projects or capital leases is expensed from this account. The CEF's major revenue sources are regular capital contributions from the General Fund, either through regular contribution or the transfer of one-time revenue windfalls such as excess real-estate transfer or earned income taxes. One major revenue source will be the estimated ~ \$19.5 million in federal FEMA mitigation grants for the deconstruction of 48 homes in Mont Clare and Port Providence as referenced earlier. Also included in the CEF are capital assessments for annual road paving activities, for which ~ \$ 678,000 is earmarked for roads next year.

**TABLE XIX**  
*2023 – 2027 Capital Expenditure Fund Projections*

Category	2023 Proposed	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Beginning Balances	2,500,000	2,415,144	2,415,144	2,415,144	2,415,144
Multi-Modal Grant Reimbursement	719,000				
FEMA Hazard Mitigation Grants/Programs	19,494,984				
Departmental Capital Assessments	1,154,475	1,349,475	1,343,125	1,343,125	1,343,125
Cash Contribution – General Fund	956,144	2,500,000			
DPW Plant Expansion ( <i>Capital Portion</i> )	(2,000,000)				
Walnut Street Road Reconstruction		(1,400,000)			
Acquire/Raze 45 Homes – FEMA Mitigation Program	(19,494,984)				
Hopwood Road Reconstruction		(1,100,000)			
Capital Payback Assessments	(914,475)	(1,349,475)	(1,343,125)	(1,343,125)	(1,343,125)
Ending Balances	2,415,144	2,415,144	2,415,144	2,415,144	2,415,144

## STATE LIQUID FUELS FUND

As referenced earlier the Township expects to receive ~\$625,000 in state liquid fuels proceeds, from which we plan to dedicate \$605,000 directly to the Township's annual road paving project program. When added to the ~ \$678,000 in non-liquid fuel road projects, the 2023 road pavement budget will fund ~ \$1,283,000 in total paving projects in 2023. Refer to Tables XX and XXI on the next page.

**Table XX**  
***Liquid Fuels Paving Project***

<b>Road Name</b>	<b>Cost</b>	<b>Miles</b>	<b>Linear Feet</b>	<b>Width</b>
Mennonite Road ( <i>near Route 29</i> )	138,000.00	0.32	1690	32
Ridgeview Drive	142,000	0.33	1742	32
Twilight Circle	65,000	0.10	528	32
Sierra Crest Drive	59,000	0.13	686	32
Windward Court	38,000	0.11	581	32
Donnybrook Way	53,000	0.12	637	32
Sowers Avenue	80,000	0.19	1003	28
Landis Street	30,000	0.08	422	24
	<b>606,000</b>	<b>1.38</b>	<b>7,289</b>	

**Table XX**  
***General Capital Paving Projects***

<b>Road Name</b>	<b>Cost</b>	<b>Miles</b>	<b>Linear Feet</b>
5th Avenue	146,000	0.35	1848
6th Avenue	142,000	0.32	1690
Cha Mar Lane	40,000	0.06	317
Vista Drive	220,000	0.94	4963
Upland Way	30,000	0.07	370
Yeager Road	100,000	0.19	1004
	<b>678,000</b>	<b>1.93</b>	<b>10,192</b>

Be advised that all the above charts and exhibits represent the preliminary budget only. We have added additional narrative and graphing from the October 17, 2022 slide presentation for public review and inspection. A final budget narrative will be prepared shortly after the last scheduled budget workshop to include any budgetary puts and takes. The final budget adoption is scheduled for Monday, December 5, 2022.

Respectfully Submitted,



Timothy J. Tieperman