



# **TOWNSHIP OF UPPER PROVIDENCE**

## **2024 PRELIMINARY OPERATING BUDGET & CAPITAL IMPROVEMENT PROGRAM**

October 16, 2023

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## **TOWNSHIP MANAGER'S TRANSMITTAL LETTER**



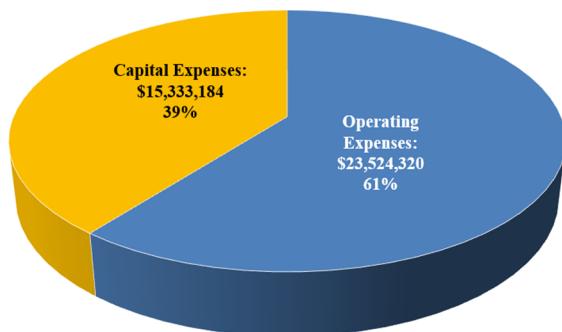
October 16, 2023

## ***Preliminary Budget Highlights***

We are pleased to present the preliminary 2024 operating and capital budget for the Board's review. The \$38.86 million budget entails \$23.52 million in operation expenses and \$15.33 million in planned capital expenditures. Last year's budget included \$19.5 million in awarded federal grants for flood mitigation projects in the Mont Clare and Port Providence neighborhoods of Upper Providence Township (UPT), which were devastated by Hurricane Ida in late 2021. Originally, 42 impacted homeowners applied for the buyout program through the Federal Emergency Management Agency (FEMA).

Very recently FEMA grant administrators have started releasing these disaster funds, and we expect to begin the process of purchasing and razing these homes by the end of the year. The Township's finance team has created a special FEMA Relief Fund to preserve an accurate audit trail for all expended federal funds.

### **2024 Budget Pie \$38.86 Million**



Once adopted the final budget document will become the Board's primary fiscal policy tool to guide its decision-making process over the next five years.

## ***The New 5-Year Budget Approach***

Starting with the 2023 budget, all Township budgets are now based on a five-year framework, which will account for all current and future financial forecasts, not only for capital costs but also operational ones. Its main purpose will be to stabilize the budget process by predicting and preparing for future financial headwinds rather than reacting to them. As with prior budgets, we embraced a fiscally conservative approach considering rising inflation, higher interest rates, and general nationwide angst over the likelihood of an economic recession.

## ***High Level Budget Overview***

The 2023 Budget consists of three (3) major components:

1. The ~ \$19.18 million General Fund serves as the Township's major operating budget. It funds all major departmental operations except for sewers. It also serves as one of the primary funding sources to the Capital Budget for the procurement of minor capital equipment, technology upgrades, fleet replacement, road improvements, and debt service payments.
2. The ~ \$4.34 million Sewer Enterprise Fund serves as a billing agent for the Lower Perkiomen Valley Regional Sewer Authority (LPVRSA) for the collection of all used and unused equivalent development units (EDUs). It reimburses the General Fund for administrative oversight and provides annual revenue for the maintenance of the municipal sanitary sewer collection and conveyance system. It also serves as a primary funding source to the Sewer Capital Budget.
3. The ~ \$15.33 million Capital Budget represents a collection of multiple funding sources which collectively finance the acquisition of minor and major capital items:
  - a. Pay-Go Capital Assessments represent amounts assessed to each Township department for one-time minor capital purchases such as computers, radios, and minor equipment.
  - b. The Internal Service Fund (ISF) is a new funding platform for the depreciation and replacement of the Township fleet and facilities based on their respective life cycles. A police car, for example, has a life cycle of three years; a new plow truck, seven years; and fire engine, ten years. Our departments have done an excellent job maintaining their fleet, often extending their lives beyond the normal depreciation schedule.
  - c. The Capital Expenditure Fund (CEF) represents the Township's primary unrestricted capital fund for numerous unspecified projects not covered in the other reserve funds. It serves as a financial clearinghouse for all major grant-related and bonded projects. All debt-service payments are expensed from the CEF.

- d. State Liquid Fuels (SLF) are capital monies appropriated from the Commonwealth of Pennsylvania, representing a proportional share of the state gas tax revenues.
- e. The Sewer Capital Fund is the primary financial vehicle for underwriting all major sewer expansion projects.
- f. The Stormwater Fund will serve as a dedicated fund to finance all stormwater-related projects throughout the Township.
- g. Capital Financing refers to the proceeds from a major bond sale, bank loan or capital lease to fund a major capital or infrastructure project.
- h. The Park and Open Space Fund (POSF) serves as the repository for all park-related developer contributions and park-related projects.
- i. Grants and Donations represents all potential grant awards for specific capital projects contingent on grant awards such as a new trail extension or transportation project.

# 2024 UPT Budget Breakdown

## OPERATING

General Fund	19,181,020
Sewer Enterprise Fund	<u>4,343,300</u>
Subtotal Operating:	<b>\$23,524,320</b>

## CAPITAL

Capital Assessments	1,252,292
Internal Service Fund	1,071,540
Capital Expenditure Fund	1,963,221
State Liquid Fuels	1,100,000
Sewer Capital Fund	2,222,000
Stormwater Fund	240,000
Capital Financing	5,000,000
Park and Open Space Fund	661,500
Grants and Donations	<u>1,822,631</u>
Subtotal Capital:	<b>\$15,333,184</b>

**Total 2024 Budget**



**\$38,857,504**

## GENERAL FUND

**Table I** below shows the 2024 projected General Fund revenues. For 2024 we are conservatively projecting revenues at around \$22.87 million. This revenue plan leaves the Township with a healthy rainy-day fund, which is within the recommended parameters of government financial guidelines. It also provides adequate cash reserve levels to help us maintain our AAA bond rating.

**TABLE I**  
*General Fund Revenues*

Category	2023 Approved	2023 Projected	2024 Request	2024 Manager Adjusted	2024 BOS Approved
Public Safety Levy	5,600,000	5,650,000	5,525,000	5,560,000	
Real Estate Transfer Tax	1,169,000	750,000	750,000	750,000	
Earned Income Tax	12,100,000	11,250,000	12,750,000	12,000,000	
Local Services Tax	925,000	925,000	960,000	960,000	
PILOT Payment	100,000	100,000	100,000	100,000	
Licenses and Permits	494,500	468,000	468,000	468,000	
Fines and Forfeitures	32,250	31,700	32,250	32,250	
Interest Earnings	29,000	200,000	250,000	75,000	
Rents and Royalties	69,000	69,000	69,000	69,000	
Grants and Shared Revenue	1,045,537	1,045,537	1,344,000	1,344,000	
Fees and Permits	1,125,981	900,000	616,000	616,000	
Recreation Program Fees	235,000	200,000	227,000	227,000	
Miscellaneous Revenues	11,500	133,884	20,000	20,000	
Transfers In	450,000	450,000	500,000	500,000	
Expenditure Refunds	416,508	15,000	0	0	
Delinquency Collection	50,000	50,000	35,000	35,000	
	<b>23,853,276</b>	<b>22,238,121</b>	<b>22,471,250</b>	<b>22,721,250</b>	<b>0</b>

Table II summarizes 2024 General Fund expenses for each major department except sewers. Senior UPT staff proposed ~ \$25.18 million expenditures, from which the Township Manager Office's (TMO) reduced by ~ 9.2 % for a revised \$22.87 million spending plan. These reductions represented a combination of both operation and capital assessment reductions.

In last year's budget we had included internal financing for a ~ \$6 million expansion to the Public Works facility, which would have been paid proportionally through general, sewer and stormwater capital funds and paid back through a 10-year amortization schedule at 0% interest. This project has since been rescoped due to a policy decision to relocate (eventually) the entire public works complex across the street for public safety reasons. There was also recognition that this new facility would qualify for possible grants funding.

Therefore, only design and engineering costs for this new complex are included in the 2024 Budget. This pause will also give us breathing room to explore aggressively multiple grant opportunities, for which we have retained a professional grant writing company to assist in future project planning. Lastly, we are extracting Finance and Information Technology from Township Administration to show as separate departmental cost centers. The final budget will show these as cost-neutral reallocations.

**TABLE II**  
*General Fund Expenditures*

Category	2023 Approved	2024 Staff Request	2024 Manager Adjusted	2024 BOS Approved
Board of Supervisors	222,469	244,344	232,219	
Administration	1,573,263	1,776,246	1,030,682	
Finance ( <i>New</i> )			477,008	
Information Technology ( <i>New</i> )			467,546	
Tax Collector	202,000	202,500	201,250	
Legal Services	105,000	147,500	127,500	
Pooled Building Expenses	819,000	1,402,500	1,415,500	
Police Protection	7,068,469	7,322,095	7,216,974	
Emergency Services	4,220,675	4,767,017	4,549,931	
Planning and Zoning	703,942	747,050	805,050	
Public Works	3,914,141	3,903,318	4,163,318	
Parks and Recreation	965,317	954,721	956,721	
Transfers Out	4,059,000	3,715,295	1,077,551	
	<b>23,853,276</b>	<b>25,182,586</b>	<b>22,721,250<sup>1</sup></b>	

The General Fund finances all the Township's departmental functions and also serves as the main revenue source (or transfers out) to other capital funds. Refer to footnote #1 below. Tables III through XII on the subsequent pages show each department's operational breakdown, including any capital assessments charged to their respective account.

<sup>1</sup> Of the ~ \$22.72 million in general fund expenditures, ~ \$3.54 million entails departmental assessments to other capital funds, leaving ~ \$19.18 million in net operating expenditures, as reflected in the UPT Budget Breakdown on page 8 of the transmittal letter.

**POLICE SERVICES**

**TABLE III**  
**Police Services – Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Salaries	4,179,419	4,350,355	4,325,355	
Group Benefits	2,266,650	2,330,200	2,265,200	
Supplies	121,750	127,000	110,750	
Services and Training	105,200	105,500	105,500	
Contracted Services and Miscellaneous	183,600	187,500	187,500	
Pay-Go Capital Assessment	188,500	164,500	162,100	
Capital Financing ( <i>Lease Purchases</i> )	21,350	21,350	21,350	
ISF Assessment	43,000	39,719	39,719	
	<b>7,068,469</b>	<b>7,322,095</b>	<b>7,216,974</b>	

**TABLE IV**  
**Police Services – Capital**

<b>Description</b>	<i>2024 Capital Funding Sources</i>			
	<b>Pay-Go</b>	<b>Internal Service</b>	<b>Capital Financing</b>	<b>Grants &amp; Donations</b>
Drug/Tracking/Bomb Dog K9 Programs	17,500			17,500
Station and Vehicle Computer Programs	20,000			
UPT Main Campus Security Cameras	16,000			
Replace Patrol Car P1 ( <i>2018 – 88K miles</i> )		80,300		
Replace Patrol Car P7 ( <i>2018 – 73K miles</i> )		80,300		
Replace Lieutenant Car L2 ( <i>2013 – 100K miles</i> )		60,940		
License Plate Camera and Taser Program	28,600			
Body Camera, In-Car Camera, and Taser Program	80,000			
2021 Jeep Cherokee ( <i>Lease Purchase Payment 4/5</i> )			6,350	
2022 Patrol Vehicle ( <i>Lease Purchase Payment 4/4</i> )			15,000	
	<b>159,000</b>	<b>221,540</b>	<b>21,350</b>	<b>17,500</b>

**FIRE AND EMERGENCY SERVICES**

**TABLE V**  
**Fire and Emergency Services – Operations**

Description	2023 Budget	2024 Staff Request	2024 TMO Adjustment	2024 BOS Approved
Salaries	1,576,050	1,927,400	1,867,400	
Group Benefits	866,950	907,800	907,800	
Volunteer Incentive	172,000	173,000	172,000	
Supplies	31,850	56,500	69,600	
Services and Training	214,100	228,000	213,000	
Contracted Services & Emergency Mgmt.	75,500	86,000	86,000	
Contributions	350,000	195,000	195,000	
Pay-Go Capital Assessment	41,100	120,192	120,192	
Capital Financing ( <i>Debt Service</i> )	893,125	893,125	893,125	
ISF Assessment	0	25,714	25,714	
	<b>4,220,675</b>	<b>4,612,731</b>	<b>4,549,931</b>	

**TABLE VI**  
**Fire and Emergency Services – Capital**

<i>2024 Capital Funding Sources</i>				
Description	Pay-Go	Internal Service	Capital Financing	Grants & Donations
Emergency Services Building ( <i>3/10 Debt Service Payment</i> )			893,125	
Fire Hose Replacement	24,192			
Mobile and Portable Radios	20,000			
SCBA Fit Testing Machine	16,000			
Rescue Boat Trailer	30,000			
Personal Protective Equipment	30,000			
Ram 2500 Pickup and Upfitting ( <i>Deputy Fire Marshal</i> )		90,000		
Ram 2500 Pickup and Upfitting ( <i>Fire Chief</i> )		90,000		
	<b>120,192</b>	<b>180,000</b>	<b>893,125</b>	<b>0</b>

**TOWNSHIP ADMINISTRATION**

**TABLE VII**  
**Board of Supervisors – Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Salaries	16,500	20,625	16,500	
Group Benefits	101,000	105,000	106,000	
Dues, Subscriptions & Memberships	10,000	10,000	11,000	
Training	2,500	2,500	2,500	
Contracted Services	56,250	70,000	60,000	
Discretionary Donations	31,219	36,219	36,219	
Capital Expenditures	0	0	0	
Capital Assessment	0	0	0	
	<b>222,469</b>	<b>244,344</b>	<b>232,219</b>	

**TABLE VIII**  
**Township Administration– Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Salaries	867,560	829,303	550,939	
Group Benefits	484,953	509,800	278,350	
Supplies	29,500	30,500	31,500	
Services and Training	72,000	91,500	49,500	
Contracted Services	69,250	283,000	93,250	
Pay-Go Capital Assessment	50,000	5,000	150,000	
Capital Financing	0	0	0	
ISF Assessment		27,143	27,143	
	<b>1,573,263</b>	<b>1,776,246</b>	<b>1,180,682</b>	

**TABLE IX**  
**Township Administration – Capital**

<b>Description</b>	<i>2024 Capital Funding Sources</i>			
	<b>Pay-Go</b>	<b>Internal Service</b>	<b>Capital Financing</b>	<b>Grants &amp; Donations</b>
Pooled Administration Vehicle Replacement		50,000		
Security Access Upgrades		100,000		
	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>

**TABLE X**  
**Township Finance – Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Salaries		166,108	166,108	
Group Benefits		114,900	114,900	
Services and Training		45,000	45,000	
Contracted Services		151,000	151,000	
		<b>477,008</b>	<b>477,008</b>	

**TABLE XI**  
**Information Technology – Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Salaries		173,046	173,046	
Group Benefits		113,750	113,750	
Contracted Services		35,750	35,750	
Pay-Go Capital Assessment		145,000	145,000	
		<b>467,546</b>	<b>467,546</b>	

**TABLE XII**  
**Information Technology – Capital**

<b>Description</b>	<i>2024 Capital Funding Sources</i>			
	<b>Pay-Go</b>	<b>Internal Service</b>	<b>Capital Financing</b>	<b>Grants &amp; Donations</b>
Township-wide Network Upgrades	70,000			
New Cloud-Based Access Codes	75,000			
	<b>145,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**TABLE XIII**  
**Elected Tax Collector: Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Salaries and Commissions	65,000	65,000	65,000	
Group Benefits	5,000	5,000	5,000	
Supplies	3,000	3,000	3,500	
Services and Training	2,750	3,250	2,750	
Contracted Tax Collection Services	126,250	126,250	125,000	
	<b>202,000</b>	<b>202,500</b>	<b>201,250</b>	

**TABLE XIV**  
**Legal Services: Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Township Solicitor	90,000	100,000	95,000	
Litigation	90,000	25,000	25,000	
Special Legal Services	0	22,500	7,500	
	<b>105,000</b>	<b>147,500</b>	<b>127,500</b>	

**PLANNING AND ZONING**

**TABLE XV**  
**Planning and Zoning: Operations**

Description	2023 Budget	2024 Staff Request	2024 TMO Adjustment	2024 BOS Approved
Salaries	242,073	251,500	251,500	
Group Benefits	85,652	86,000	86,000	
Supplies	1,300	800	800	
Services and Training	286,000	278,500	298,500	
Contracted Services and DCED Permit Fee	87,217	88,250	88,250	
Pay-Go Capital	1,700	35,000	80,000	
ISF Assessment	0	7,000	0	
	<b>703,942</b>	<b>747,050</b>	<b>808,050</b>	

**TABLE XVI**  
**Planning and Zoning – Capital**

2024 Capital Funding Sources				
Description	Pay-Go	Internal Service	Capital Financing	Grants & Donations
GIS Data Migration	45,000			
GIS Software Licensing and Upgrades	35,000			
	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PUBLIC WORKS**

**TABLE XVII**  
**Public Works: General Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Salaries	1,413,541	1,466,334	1,466,334	
Group Benefits	973,700	1,015,408	875,408	
Supplies	205,500	198,700	198,700	
Services and Training	128,900	149,000	154,000	
Contracted Services	282,250	300,000	300,000	
Pay-Go Capital	605,000	845,000	745,000	
ISF Assessment	0	73,876	423,876	
	<b>3,914,141</b>	<b>4,298,318</b>	<b>4,163,318</b>	

**TABLE XVIII**  
**Public Works: Building Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Vehicle Fuel	165,000	175,000	175,000	
Maintenance Supplies & Services	157,000	227,500	240,500	
Utilities	306,000	529,000	529,000	
Insurance	190,000	470,000	470,000	
Safety Committee	1,000	1,000	1,000	
Capital Assessment	0	0	0	
	<b>819,000</b>	<b>1,402,500</b>	<b>1,415,500</b>	

**TABLE XIX**  
**Public Works: General Capital**

<b>Description</b>	<i>2024 Capital Funding Sources</i>					
	<b>Pay-Go</b>	<b>Internal Service</b>	<b>Capital Expenditure</b>	<b>State Liquid Fuels</b>	<b>Capital Financing</b>	<b>Grants &amp; Donations</b>
Public Works Expansion – Engineering/Design			125,000			
Public Works Salt Shed – Engineering/Design			125,000			
New Pickup Truck		75,000				
Bulk Road Salt	145,000					
Replace 2007 F-550 Bucket Truck		225,000				
Replace 2003 John Deere Gator		30,000				
Replace 2010 Kubota RTV 1100		30,000				
Replace 2010 Kubota RTV 900		30,000				
Replace 2000 Ingersol Rand Roller		35,000				
Replace 2006 Pequea Trailer		10,000				
Replace 2015 GMC		85,000				
Road Project A: Liquid Fuel Road Project				1,100,000		
Cider Mill Road Storm Pipe Replacement			275,000			
NonFEMA Home demo (1350 & 1362 Black			350,000			
Preliminary Engineering for Rt 113 & Second			37,470			212,330
Doe Run & Rt 29 Span Wire Signal			399,101			399,101
Arcola Road & Rt. 29 pedestrian crossing			15,000			106,200
Fuel Station						500,000
Road Project B: Non-Liquid Fuel Road Project	600,000					
Road Project C: Bonded Road Project					5,000,000	
Main Street Greenwood Avenue Signalization						325,000
	<b>745,000</b>	<b>520,000</b>	<b>1,326,571</b>	<b>1,100,000</b>	<b>5,000,000</b>	<b>1,542,631</b>

**TABLE XX**  
**Public Works – Sewer & Stormwater Capital**

<b>Description</b>	<i>2024 Capital Funding Sources</i>			
	<b>Pay-Go</b>	<b>Sewer Capital Fund</b>	<b>Stormwater Fund</b>	<b>Grants &amp; Donations</b>
Keokuk Culvert & Sanitary Sewer Replacement & Paving		100,000		
Tindy Run Sanitary Sewer -Remainder of 2023 project		570,000		
Mingo 2 <sup>nd</sup> Avenue Pump Station Improvements		100,000		
Sanitary Easement Clearing – Prancing Horse Development		80,000		
N. Township Line Sewer Project		132,000		
Sewer Greenwood Ave from Ridge to College Ave		390,000		
Root Cut & Seal Laterals – Township Wide		50,000		
Manhole Sealing		150,000		
Pipe Repairs		70,000		
Infill & Infiltration Emergency Repairs		150,000		
Schuylkill Interceptor Cleaning & Rehab		250,000		
Televise & Inspection		180,000		
Stormwater System Repairs			240,000	
	<b>0</b>	<b>2,222,000</b>	<b>240,000</b>	<b>0</b>

**PARKS AND RECREATION**

**TABLE XXI**  
**Parks and Recreation: Operations**

<b>Description</b>	<b>2023 Budget</b>	<b>2024 Staff Request</b>	<b>2024 TMO Adjustment</b>	<b>2024 BOS Approved</b>
Salaries	275,567	287,521	287,521	
Group Benefits	126,900	136,400	136,400	
Supplies and Ticket Sales	28,000	28,800	29,300	
Services and Training	12,500	12,500	14,000	
Programming and Special Events	128,000	132,000	132,000	
Contracted Services	314,350	357,500	357,500	
Pay Go Capital	0	0	0	
Capital Financing	0	0	0	
POSF Assessment	80,000	0	0	
	<b>965,317</b>	<b>954,721</b>	<b>956,721</b>	

**TABLE XXII**  
**Parks and Recreation – Capital**

<b>Description</b>	<i>2024 Capital Funding Sources</i>			
	<b>Pay-Go</b>	<b>Park &amp; Open Space Fund</b>	<b>Capital Financing</b>	<b>Grants &amp; Donations</b>
Taylor Park Improvements		200,000		
Route 113 Trail Design		25,000		
New HVAC Control System @ Community Center		13,000		
Anderson Farm Park Trail Enhancement		176,500		176,500
Residing of Pavilions/Restrooms		20,000		
Undesignated Park Improvements, Repairs and Grants Planning		100,000		
	<b>5,000</b>	<b>534,500</b>	<b>0</b>	<b>0</b>

## SEWER OPERATING FUND

Tables XXIII and XXIV below show the Sewer Operating Fund budgeted revenues and expenses:

**TABLE XXIII**  
*Sewer Operating Revenues*

Category	2023 Approved	2024 Staff	2024 Manager Adjusted
Interest Earnings	2,000	2,000	2,000
Sewer Tapping Fees	10,000	10,000	10,000
Sewer User Charges	3,856,000	3,856,300	3,856,300
Unused EDU Charges	450,000	450,000	450,000
Sewer Assessments	25,000	25,000	25,000
	<b>4,343,000</b>	<b>4,343,300</b>	<b>4,343,300</b>

**TABLE XXIV**  
*Sewer Operating Expenses*

Category	2023 Approved	2024 Staff	2024 Manager Adjusted
General Expenses	157,000	157,000	157,000
Payments - Regional Sewer Authority	2,773,800	2,773,800	2,773,800
Payments - Royersford Borough	5,500	5,500	5,500
Payments - Collegeville/Trappe	7,000	7,000	7,000
General Fund Assessment	400,000	400,000	400,000
Contribution to Sewer Capital Fund	1,000,000	1,000,000	1,000,000
	<b>3,834,100</b>	<b>4,343,300</b>	<b>4,343,300</b>

Be advised that all the above charts and exhibits represent the preliminary budget only, which incorporates all the puts and takes from our three budget workshops. The budget is now ready for legal authorization as required by the Pennsylvania Second Class Township Code. It will also be available for public inspection and will be posted in its entirety on the Township's Official Website at [www.uprov-montco.org](http://www.uprov-montco.org). The final budget adoption is scheduled for Monday, December 4, 2023.

Respectfully Submitted,



Timothy J. Tieperman

## **2024 CAPITAL IMPROVEMENT PLAN DETAIL**

CAPITAL REVENUE DESCRIPTIONS	2024 CAPITAL FUNDING SOURCES								
	Pay-Go Capital Assessments	Internal Service Fund	Capital Expenditure Fund	State Liquid Fuels	Sewer Capital Fund	Stormwater Fund	Capital Financing (Bonds)	Park & Open Space Fund	Grants and Donations
	0	0	3,100,000	650,000	6,000,000	0	5,000,000	1,500,000	0
<b>CAPITAL REVENUES</b>									
<b><u>Estimated Beginning Balances</u></b>									
<b><u>Departmental Assessments</u></b>									
Township Administration	150,000	27,143							
Finance									
Information Technology	145,000								
Police Department	162,100	39,179	21,350						
Emergency Services / Fire	120,192	25,714	893,125						
Public Works	745,000	73,876	350,000						
Planning	80,000								
Parks and Recreation	0								145,000
<b><u>State Revenue Sharing</u></b>									
State Liquid Fuels				691,408					
<b><u>Other Incoming Revenues</u></b>									
General Fund Contribution			400,000						
Sewer Capital Revenues					1,575,000				
Developer Recreation Fees						1,250,000			
RACP Grant Reimbursement			1,000,000						
Fleet Trade-In Credits							0		
ARPA Grants									
<b><u>Interfund Loans</u></b>									
Capital Expenditure Loan to Stormwater			(240,000)			240,000			
Capital Expenditure Loan to ISF - Initial Funding		800,000	(800,000)						
<b><u>Grants and Donations</u></b>									
MontCo Transportation Prgm Imp. Grant - Troutman Rd & Ashenfelter Rd Trail	Awarded								86,000
Preliminary Engineering for Rt 113 & Second Ave Roundabout	Awarded								212,330
Doe Run & Rt 29 Span Wire Signal Replacement	Awarded								399,101
Arcola Road & Rt. 29 pedestrian crossing design	Awarded								106,200
Main Street Greenwood Avenue Signalization	Pending								325,000
Fuel Station	Pending								500,000
Drug/Tracking/Bomb Dog K-9 Program	Pending								17,500
Anderson Farm Park Trail Enhancement									176,500
<b><u>TOTAL CAPITAL REVENUE SOURCES</u></b>	<b>1,402,292</b>	<b>965,912</b>	<b>4,724,475</b>	<b>1,341,408</b>	<b>7,575,000</b>	<b>240,000</b>	<b>5,000,000</b>	<b>2,895,000</b>	<b>1,822,631</b>

CAPITAL PROJECT DESCRIPTIONS	Estimated Project Costs	2024 CAPITAL FUNDING SOURCES									
		Pay-Go Capital Assessments	Internal Service Fund (ISF)	Capital Expenditure Fund (CEF)	State Liquid Fuels	Sewer Capital Fund	MS4 Stormwater Fund	Capital Financing (Bonds)	Park & Open Space Fund	Grants and Donations	
		CAPITAL EXPENSES									
<b><u>Township Administration</u></b>											
Pooled Administration Vehicle (5 years @ \$10K)	50,000			(50,000)							
Security Access Upgrades	100,000			(100,000)							
<b><u>Police Department</u></b>											
Drug/Tracking/Bomb Dog K-9 Program	35,000		(17,500)								(17,500)
Station and Vehicle Computer Program	20,000		(20,000)								
UPT Main Campus Security Cameras	16,000		(16,000)								
Replace Patrol Car P1 (2018 - 88,000 miles)	80,300			(80,300)							
Replace Patrol Car P7 (2018 - 73,000 miles)	80,300			(80,300)							
Replace Lieutenant Car L2 (2013 - 100,000 miles)	60,940			(60,940)							
License Plate Cameras in High Crime Areas	28,600		(28,600)								
Body Camera, In-Car Camera and Taser Program	80,000		(80,000)								
2021 Jeep Cherokee (Lease/Purchase Payment 4 of 5 of \$31,750)	6,350			(6,350)							
2022 Patrol Vehicles (Lease/Purchase Payment 4 of 4 of \$60,000)	15,000			(15,000)							
<b><u>Fire and Emergency Services</u></b>											
Emergency Services Building (Debt Service Payment 3 of 10)	893,125			(893,125)							
Fire Hose Replacement	24,192		(24,192)								
Mobile and Portable Radios	20,000		(20,000)								
SCBA Fit Testing Machine	16,000		(16,000)								
Rescue Boat Trailer	30,000		(30,000)								
Personal Protective Equipment	30,000		(30,000)								
Replace Ram 2500 Pickup Trucks (2 @ \$90,000)	180,000		(180,000)								
<b><u>Information Technology</u></b>											
Network Upgrades (i.e., switches, firewalls, secure VPN tunnels)	70,000		(70,000)								
New Cloud-Based Access Controls	75,000		(75,000)								
<b><u>Parks and Recreation</u></b>											
Taylor Park Improvements	200,000									(200,000)	
Route 113 Trail Design	25,000									(25,000)	
Anderson Farm Park Trail Enhancement	353,000									(176,500)	(176,500)
Residing of Pavilions/Restrooms	20,000									(20,000)	
Undesignated Park Improvements, Repairs, and Grants Planning	100,000									(100,000)	
<b><u>Planning, Zoning and Code Enforcement</u></b>											
GIS Data Migration	45,000		(45,000)								
GIS Software Licensing and Upgrades	35,000		(35,000)								

CAPITAL PROJECT DESCRIPTIONS	Estimated Project Costs	2024 CAPITAL FUNDING SOURCES								
		Pay-Go Capital Assessments	Internal Service Fund (ISF)	Capital Expenditure Fund (CEF)	State Liquid Fuels	Sewer Capital Fund	MS4 Stormwater Fund	Capital Financing (Bonds)	Park & Open Space Fund	Grants and Donations
<b>Public Works Department</b>										
Public Works Expansion Project -- Engineering and Design	125,000					(125,000)				
Public Works Salt Shed -- Engineering and Design	125,000					(125,000)				
New Pickup Truck	75,000			(75,000)						
Replace 2007 F-550 Bucket Truck	225,000			(225,000)						
Replace 2003 John Deere Gator	30,000			(30,000)						
Replace 2010 Kubota RTV 1100	30,000			(30,000)						
Replace 2010 Kubota RTV 900	30,000			(30,000)						
Replace 2000 Ingersol Rand Roller	35,000			(35,000)						
Replace 2006 Pequea Trailer	10,000			(10,000)						
Replace 2015 GMC	85,000			(85,000)						
Bulk Road Salt	145,000	(145,000)								
Road Project A: Liquid Fuel Road Project	1,100,000					(1,100,000)				
Road Project B: Non-Liquid Fuel Road Project	600,000	(600,000)								
Road Project C: Bonded Project -- Multi-Neighborhood Road Project	5,000,000								(5,000,000)	
Cider Mill Road Storm Pipe Replacement	275,000			(275,000)						
Non FEMA Home demolition (1350 & 1362 Black Rock Road)	140,000									(140,000)
Keokuk Culvert & Sanitary Sewer Replacement & Paving of affected Road	450,000			(350,000)			(100,000)			
Tindy Run Sanitary Sewer - Remainder of project started in 2023	570,000					(570,000)				
Mingo 2nd Avenue Pump Station Improvements	100,000					(100,000)				
Sanitary Easement Clearing in Prancing Horse Development	80,000					(80,000)				
N. Township Line Sewer Project	132,000					(132,000)				
Sewer Greenwood Ave from Ridge to College Ave	390,000					(390,000)				
Root Cut & Seal Laterals -- Township Wide	50,000					(50,000)				
Manhole Sealing	150,000					(150,000)				
Pipe Repairs	70,000					(70,000)				
Infill & Infiltration Emergency Repairs	150,000					(150,000)				
Schuylkill Interceptor Cleaning & Rehab	250,000					(250,000)				
Televise & Inspection	180,000					(180,000)				
Stormwater System Repairs	240,000						(240,000)			

CAPITAL PROJECT DESCRIPTIONS	Estimated Project Costs	2024 CAPITAL FUNDING SOURCES								
		Pay-Go Capital Assessments	Internal Service Fund (ISF)	Capital Expenditure Fund (CEF)	State Liquid Fuels	Sewer Capital Fund	MS4 Stormwater Fund	Capital Financing (Bonds)	Park & Open Space Fund	Grants and Donations
<b>GRANT FUNDED PROJECTS</b>										
Preliminary Engineering for Rt 113 & Second Ave Roundabout (PW)	249,800			(37,470)						(212,330)
Doe Run & Rt 29 Span Wire Signal Replacement (PW)	498,877			(99,776)						(399,101)
Arcola Road & Rt. 29 pedestrian crossing design (PW)	121,200			(15,000)						(106,200)
Main Street Greenwood Avenue Signalization (PW)	325,000									(325,000)
MontCo Transportation Prgm Imp. Grant - Troutman Rd & Ashenfelter Rd Trail	107,500			(21,500)						(86,000)
Fuel Station	500,000									(500,000)
Total 2024 Capital Expenses	<b>15,333,184</b>	(1,252,292)	(1,071,540)	(1,963,221)	(1,100,000)	(2,222,000)	(240,000)	(5,000,000)	(661,500)	(1,822,631)
Total 2024 Capital Funding Sources	<b>0</b>	<b>1,402,292</b>	<b>965,912</b>	<b>4,724,475</b>	<b>1,341,408</b>	<b>7,575,000</b>	<b>240,000</b>	<b>5,000,000</b>	<b>2,895,000</b>	<b>1,822,631</b>
Estimated Ending Balances	<b>15,333,184</b>	<b>150,000</b>	<b>(105,628)</b>	<b>2,761,254</b>	<b>241,408</b>	<b>5,353,000</b>	<b>0</b>	<b>0</b>	<b>2,233,500</b>	<b>0</b>