



November 5, 2019

### *Year in Review*

The 2020 Operating and Capital Budget continues to build upon the incremental improvements included in last year's document. In preparing the budget, we made a concerted effort to ensure that all the Board's major policy initiatives were addressed in some fashion, resulting in a responsive yet fiscally sound budget. This preliminary budget faithfully adheres to best management practices throughout the document.

Like last year, we continue to focus on the refinement of the capital budget over the next five (5) years. This process is arduous because of unknown and unresolved policy issues in a multitude of areas, four (4) in particular:

1. Emergency Services: The 2020 Capital Budget still includes a placeholder for the new emergency services facility, which will include provisions for Emergency Medical Services (EMS). However, the final location, design and project budget for the new building remain unsettled as does the current bidding climate for public projects. New estimates from our design consultant place the cost range for this new building at between \$6.5 and \$9.5 million. There will likely also be a public safety need for 1-2 satellite stations within the next ten years. All these issues remain fluid.
2. Traffic Improvements: With the Board's adoption of the Act 209 Transportation Impact Fee Study, the Township now has an accurate inventory of all major problem intersections within its boundaries, which includes a prioritized assessment of the locations requiring the most immediate attention. While our top priority will always be to utilize a combination of impact fees, developer contributions and grants to help offset these improvements, most competitive grant applications require hefty municipal matches. Revised estimates for the Lewis and Vaughn Road intersection improvements, for example, place this project at around \$6.0 million, which would require a \$3.0 million match for CIP Year 2023, should the Township receive the Multi-Modal grant award.
3. Federal Stormwater Management Mandate: The new MS4 federal stormwater mandate will exact a huge cost on Upper Providence once the full force of the mandate goes into effect in 2021. Tentative projections place this cost at around \$750,000 to \$1,000,000 annually. How this mandate is funded will be the subject of major policy discussions in 2020.

4. Community Enhancement Projects: Based on the results of the Community Needs Survey, there is substantial public interest for an expanded trail system to connect Township parks, open space and neighborhoods with the County's Perkiomen and Schuylkill circuit trails. The survey also indicated wide community support for a library services component in Upper Providence. We have contracted with Library System Services to conduct a needs analysis, the results of which should provide more definitive guidance on the scope of this service and how it can best be delivered to the community. This process, however, is also fluid and firm estimates will not be forthcoming until early next year.

To address some of these fiscal uncertainties and to help the Township prepare effectively for what are likely to be some large infrastructure projects within the next few years, we are proposing the creation of a Capital Investment Trust (CIT), which replaces the traditional Capital and Debt Service Fund. This new quasi-trust will function as a normal capital fund but with a long-term goal of protecting outstanding principal. The goal will be to use the trust as a vehicle for providing in-house financing for certain capital projects and to grow the trust as the Township prepares to undertake larger infrastructure projects in the near future. By establishing this financial vehicle now, the Township stands a greater chance of meeting these long-term financial obligations by bending the cost curve, smoothing budgetary spikes and minimizing future tax increases.

In reference to the MS4 stormwater mandate mentioned earlier, we have been collaborating with the Municipal Authority on how best to comply with this new cost structure, whether the Township should enact a special stormwater user fee, as has already been implemented in some Pennsylvania communities, or recommend the enactment of a special infrastructure levy as a dedicated funding source to the new CIT. Both options require further discussion on how best to fund this mandate, as there will be a need for increased revenues once this mandate is in full force.

The vibrant economy continues unabated from last year's budget report. Since a recession can always be around the corner, this budget assumes conservative revenue projections and attempts to hold the line on increased fixed costs.

### ***High Level Budget Overview***

The 2020 Budget consists of three (3) major components.

1. The General Fund serves as the Township's major operating budget. It funds all major departmental operations except for sewers. It also serves as the primary funding source to the Capital Budget for capital equipment, major infrastructure projects and debt service payments.
2. The Sewer Enterprise Fund serves as a billing agent for the Lower Perkiomen Valley Regional Sewer Authority for the collection of all used and unused EDUs. It also reimburses the General Fund for administrative oversight and provides annual revenue for the maintenance of the municipal sanitary sewer collection and conveyance system.

3. The Capital Budget will now include the new Capital Investment Trust, the balances of which will include the old Capital and Debt Service, Fire Apparatus and Capital Expenditure Funds in addition to sales proceeds from vehicle auctions and other miscellaneous donations. Because of legal restrictions, the Liquid Fuels, Sewer Capital and Open Space Funds will remain segregated from the CIT as will all capital financing proceeds from major bond/mote sales.

## GENERAL FUND

**Table I** below shows the 2020 projected General Fund revenues. For 2020 we are conservatively projecting revenues at around \$17,486,940, which continues the practice of using zero cash reserves to balance the Township's operating expenses. The 2020 revenue column does include a one-time transfer of ~ \$3.9 million from the Township's fund balance to serve as the initial seed money for the new Capital Investment Trust as discussed earlier. This still leaves the Township's fund balance with a four (4) month operating cushion, which is within the recommended parameters of government financial guidelines.

TABLE I  
*General Fund Revenues*

| Category                      | 2019<br>Approved | 2019<br>Projected | 2020<br>Staff Proposed | 2020<br>TMO Adjusted |
|-------------------------------|------------------|-------------------|------------------------|----------------------|
| Public Safety Levy            | 2,522,500        | 2,679,153         | 2,522,500              | 2,522,500            |
| Real Estate Transfer Tax      | 1,000,000        | 1,058,101         | 1,000,000              | 1,025,000            |
| Earned Income Tax             | 9,200,000        | 10,500,000        | 9,500,000              | 9,500,000            |
| Local Services Tax            | 850,000          | 925,000           | 875,000                | 875,000              |
| PILOT Payment                 | 43,500           | 60,000            | 43,500                 | 70,000               |
| Licenses and Permits          | 497,000          | 530,695           | 498,000                | 525,250              |
| Fines and Forfeitures         | 71,750           | 62,902            | 62,000                 | 62,000               |
| Interest Earnings             | 105,000          | 150,000           | 115,000                | 140,000              |
| Rents and Royalties           | 62,000           | 73,691            | 71,000                 | 73,500               |
| Grants and Shared Revenue     | 716,845          | 739,296           | 738,604                | 739,104              |
| Fees and Permits              | 1,131,000        | 794,222           | 759,000                | 761,500              |
| Recreation Program Fees       | 474,000          | 338,898           | 370,000                | 380,000              |
| Miscellaneous Revenues        | 53,300           | 59,836            | 59,836                 | 59,836               |
| Transfers In                  | 400,000          | 400,000           | 840,000                | 890,000              |
| Expenditure Refunds           | 14,605           | 16,167            | 14,000                 | 14,410               |
| Delinquency Collections       | 28,000           | 18,505            | 18,500                 | 18,500               |
| Use of Budgetary Reserves     | 17,170,000       | 18,406,466        | 17,486,940             | 17,656,600           |
| For Capital Investment Trust: | 0                | 0                 | 0                      | 3,899,400            |
|                               | 17,170,000       | 18,406,466        | 17,486,940             | 21,556,000           |

## ***Revenue Highlights***

The following are noteworthy General Fund revenue highlights:

- In 2019 we experienced a drop off in building permit activity and expect to fall short of our 2019 projections by around \$336,778. Upon closer analysis we do not necessarily attribute this decline to a slowing economy but rather to the delay of certain approved projects from beginning activity. We have taken a more conservative forecast for all fees and permits in 2020. We expect the economy to remain steady in 2020 but are also cognizant that the Township is nearing buildout for major new construction projects. This will naturally produce diminishing returns with respect to construction-driven revenues over the next 5-10 years.
- Transfer taxes are very unpredictable revenues to forecast because they are not only tied to new construction, but also to the turnover of existing real estate. This tax has remained steady at ~ \$1,000,000, and we project this to continue in 2020.
- The Earned Income Tax is projected to exceed our 2019 revenue estimates, which is directly tied to the strong economy and low unemployment rate. The EIT remains the Township's primary revenue driver and will likely remain so in the foreseeable future. However, it is highly cyclical and very vulnerable to economic downturns.

Moreover, approximately 40% of the Township's EIT revenues derive from non-residents who work in Upper Providence but live in a community that has no Earned Income Tax. For these reasons, we are always very conservative in our EIT projections. In the fortunate circumstances where our EIT revenues do exceed projections, these excess revenues are used to fund important capital projects, which reduces the Township's dependency on debt financing for most small to medium capital projects. This is one of the reasons why the Township has very little debt.

- We expect no major fluctuation in the public safety levy. Real estate taxes are historically very stable and are not as susceptible to economic shocks as the Earned Income Tax. We expect a 98% collection rate in 2019. Despite continued real estate growth within Upper Providence, we are not projecting major increases in the levy, primarily due to the continuing rise of Board of Assessment appeals, which tends to cancel out any measurable real estate gain. We will continue to follow the Spring-Ford School District's lead in challenging those appeals that have the largest impact on the Township's tax base.

Table II below summarizes 2020 General Fund expenses for each major cost center except sewers, including transfers to other accounts. Proposed expenditures, after incorporating the Township Manager Office's (TMO) adjustments, is around \$21,556,000, which includes the one-time CIT transfer of ~ \$ 3.9 million.

**TABLE II**  
*General Fund Expenditures*

| Category                   | 2019<br>Approved  | 2019<br>Projected | 2020<br>Staff Proposed | 2020<br>TMO Adjusted |
|----------------------------|-------------------|-------------------|------------------------|----------------------|
| Board of Supervisors       | 356,533           | 352,183           | 384,033                | 381,533              |
| Administration and Finance | 1,346,248         | 1,362,540         | 1,622,340              | 1,474,143            |
| Tax Collector              | 168,425           | 166,525           | 170,175                | 169,125              |
| Legal Services             | 151,500           | 145,500           | 151,500                | 115,500              |
| Pooled Building Expenses   | 0                 | 0                 | 0                      | 742,375              |
| Police Protection          | 6,535,042         | 6,538,762         | 7,127,520              | 6,740,709            |
| Emergency Services         | 2,156,294         | 1,981,918         | 10,830,924             | 2,511,179            |
| Planning and Zoning        | 975,538           | 822,887           | 970,305                | 835,374              |
| Public Works               | 3,278,641         | 3,194,384         | 9,132,823              | 3,224,311            |
| Parks and Recreation       | 1,020,656         | 1,046,656         | 4,826,375              | 1,132,6545           |
| Transfers Out              | 1,181,040         | 1,207,597         | 5,198,202              | 4,229,606            |
|                            | <b>17,170,000</b> | <b>16,818,952</b> | <b>40,414,197</b>      | <b>21,556,000</b>    |

#### *Expenditure Highlights*

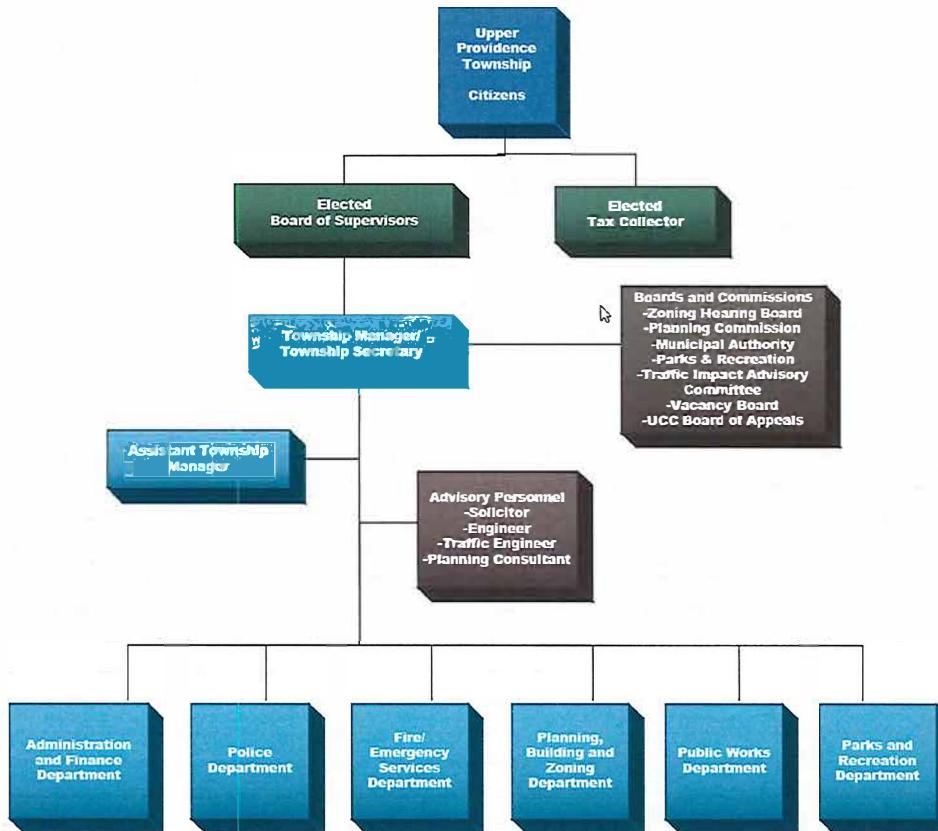
Original Staff expenditure requests, including non-recurring capital requests, totaled \$40,414,197. We reviewed each line item request in accordance to the Board's adopted strategic plan and reduced overall requests by ~ \$18.97 million to a proposed \$21,556,000 spending plan, which includes the new CIT as stated earlier. One additional change we introduced into Table II is the segregation of building-related expenses to a separate pooled category. Our ability to breakdown utility costs by department and square footage did not reconcile well with the billing structure from our servicing utilities, thus budgeting accuracy was compromised. These expenses will now be tracked separately.

It is important to note that the 2020 Operating Budget, exclusive of capital transfers, is balanced without any use of cash reserves to fund recurring costs. The adjusted increase of \$486,600 in recurring operating expenses represents a 2.83% increase over the 2019 adopted budget, which is in line with the Consumer Price Index for the Philadelphia region. We believe this is a responsible budget, given the growth pressures on both the operating and capital ledgers.

On the next page are the noteworthy highlights for each department.

## LEGISLATIVE AND POLICY

### TOWNSHIP-WIDE ORGANIZATIONAL CHART



#### BOARD OF SUPERVISORS

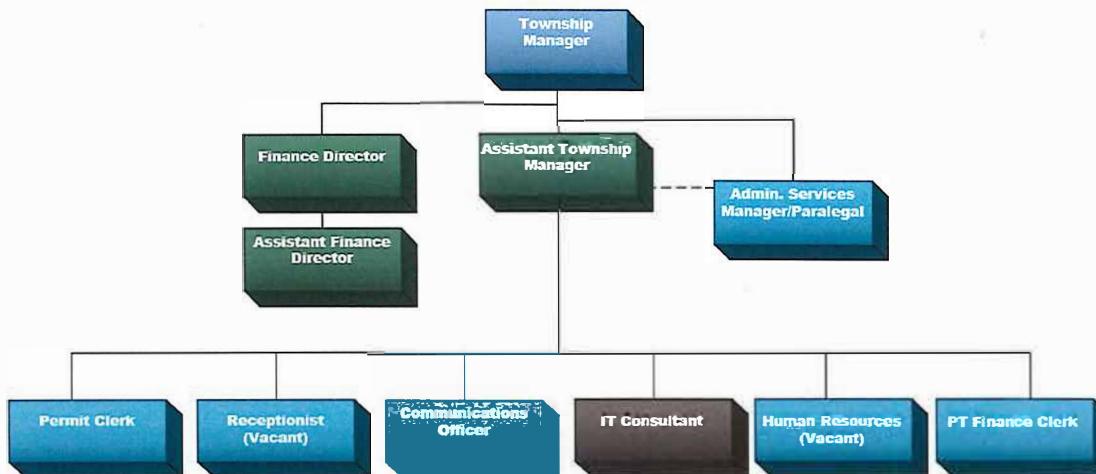
##### *Noteworthy Highlights*

For the 2020 operating budget, we continue to assign a portion of the municipal building debt service to reflect the associated square footage costs for the new meeting hall and enlarged dais to accommodate comfortably the 5-member Board. The \$147,339 debt service assessment remains unchanged. The only other noteworthy variances are a 9% increase in health insurance expenses to reflect new Health Savings Account funding levels and a 63% increase in contracted services for the publication of four (4) quarterly newsletters as opposed to two (2) editions in 2019.

## TOWNSHIP ADMINISTRATION AND FINANCE



### Administration and Finance Organization Chart



### ADMINISTRATION AND FINANCE

#### *Noteworthy Highlights*

The Administration and Finance cost center reflects a \$129,207 or 8% increase over the 2019 amended budget. This cost reflects additional increases in health insurance and the equivalent of two new hires, including a full-time receptionist, a part-time finance clerk and a part-time human resources administrator. With the new municipal center in operation for nearly one year, we have observed the need for a dedicated receptionist to serve as the front-line greeter for all municipal customers. This will minimize disruptions for the administrative staff and should result in a more efficient workflow.

We also see the need for a dedicated HR professional to establish an HR office. Staff does not believe we need a full-time position at this time but will monitor the position's demands over the next year. Finally, while the transition to Berkheimer Associates for third-party sewer billing has streamlined personnel costs, one-years' experience has shown the need for a part-time finance clerk to support the Finance Department in handling basic accounting tasks.

## **TAX COLLECTOR**

### *Noteworthy Highlights*

The 2020 Budget reflects the full costs of the Tax Collector's stipend as part of the responsibility for collecting the public safety levy. The commission rates remain unchanged from what the prior Board of Supervisors enacted in 2017. The new municipal center now houses the elected tax collector, which allows residents to conduct multiple business transactions at one location.

## **LEGAL SERVICES**

### *Noteworthy Highlights*

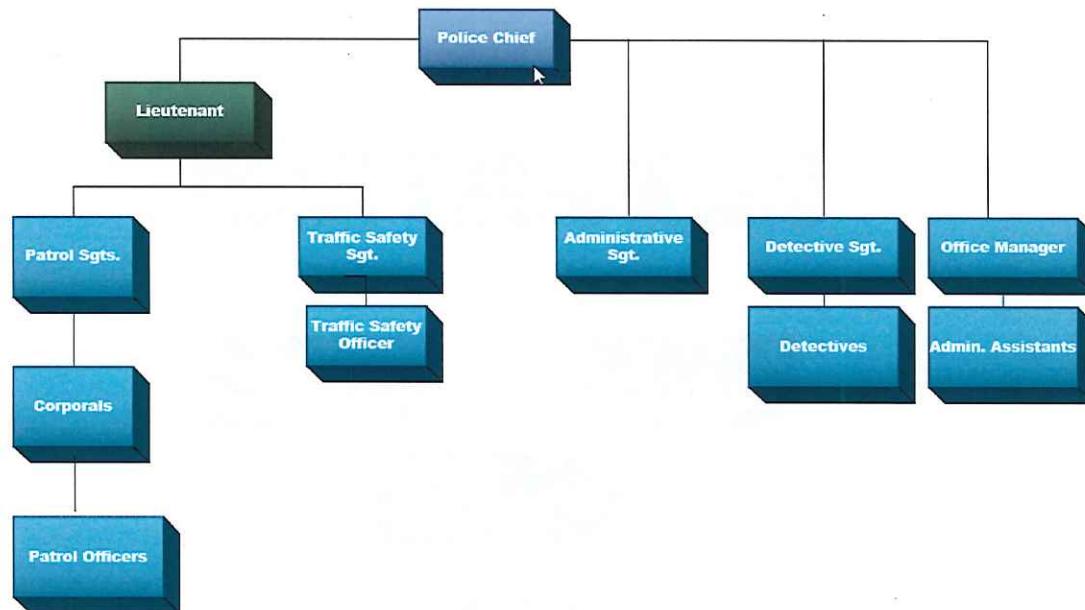
Legal services is always a challenging section to budget since past trends do not always dictate future legal activity. A major lawsuit, a developer dispute, a prolonged arbitration hearing, and a union grievance are examples of events that can easily bust a legal budget. Such events have impacted this cost center in the past, although we do not foresee any such budget shocks on the horizon.

Since the proposed merger with Trappe Fire Company is still in flux as are the regional discussions with Trappe Borough Council, we expect to continue utilizing John Muir's services. There may also be other fire-related issues that could arise next year. Additionally, our franchise agreement with Comcast expired on September 30, and we are currently in renewal negotiations with Comcast officials and are utilizing the services of the Cohen Law Group. We expect these negotiations to continue into early 2020.

## POLICE SERVICES



### Police Department *Organization Chart*



## POLICE PROTECTION

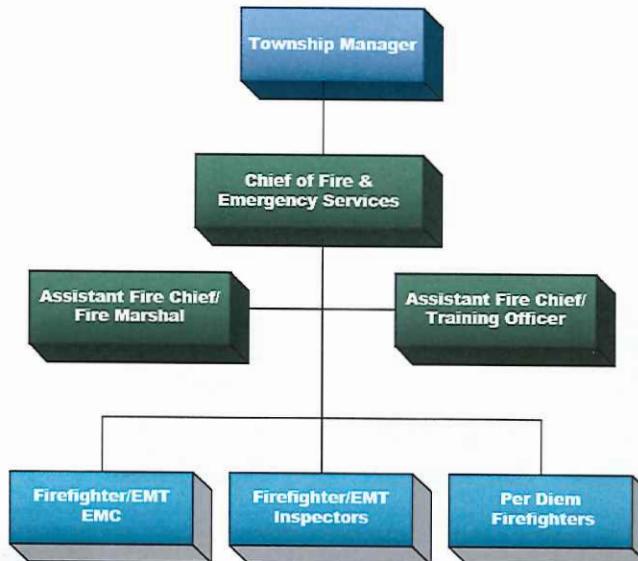
### *Noteworthy Highlights*

The police budget reflects a \$201,947 or 3.05% increase over the 2019 amended budget. The department's 2020 cost drivers are mostly fixed, comprising health insurance and wage adjustments as negotiated as part of the three-year contract extension with the UPT police union. No new hires are anticipated for the 2020 budget year. The authorized force shall remain unchanged at 29 sworn officers. The department's only major capital outlay is for the uniformed fleet, which has been operating successfully on a 3-4 year replacement cycle funded through regular departmental assessments.

## EMERGENCY SERVICES



### Fire and Emergency Services Organization Chart



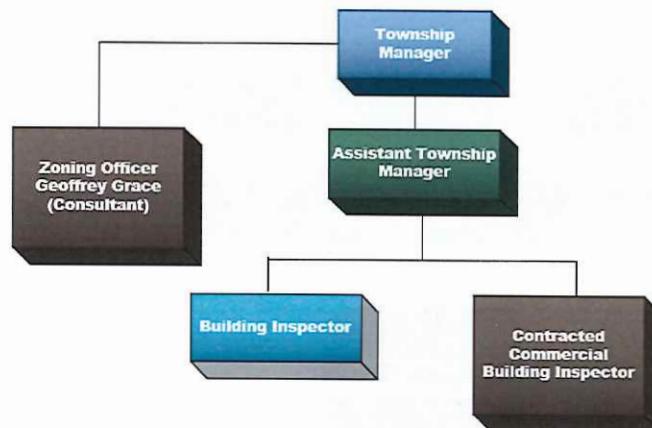
## EMERGENCY SERVICES

In 2019 the Department of Emergency Services completed its transition to providing 12-hour daytime fire protection coverage 7 days per week. The department's 2020 budget reflects an increase of \$354,885 or a 16.46% increase over the 2019 amended budget. There are two major cost drivers that account for this increase. The first reflects the addition of a new full-time career firefighter to provide relief coverage for vacations and other authorized leaves. The second reflects the first of ten capital installments for the replacement of Engine #93, estimated at \$700,000, which will be financed through the Capital Investment Trust. The scheduled debt service for the capital financing of the new emergency services building remains unchanged. However, there is a strong likelihood that a new capital financing will need to be issued in late 2020 to cover any price differential for the new facility. Any additional debt service would not be budgeted until 2021.

## DEPARTMENT OF PLANNING AND ZONING



### Planning Organization Chart



#### PLANNING AND ZONING

##### *Noteworthy Highlights*

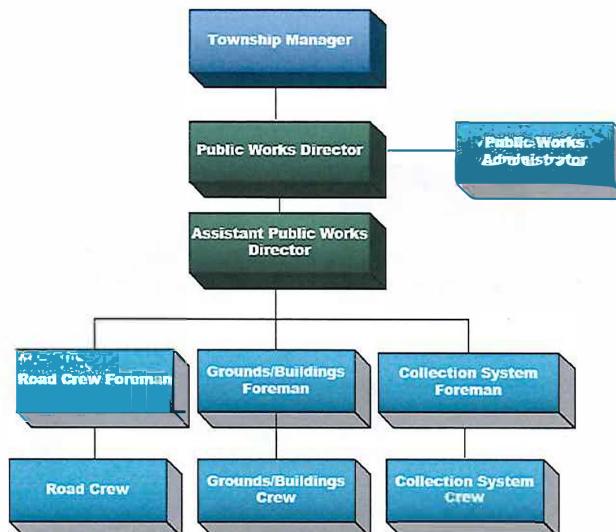
The planning and zoning budget reflects a -\$5,233 or 0.01% decrease over the 2019 amended budget. The budget assumes the retention of Geoffrey Grace of Grace Planning Associates to continue serving as the Township's contracted Director of Planning and Zoning. We continue to weigh both the pros and cons of this arrangement, and we still believe the pros outweigh the cons.

We will continue to evaluate the relationship annually. Utilizing a professional contract, like third-party inspections and billing, allows the Township to avoid the extra overhead and insurance costs associated with a full-time employee. We only incur costs for the business transaction itself and in the case with Mr. Grace we can charge his review time to developer escrow and special project accounts as warranted.

## DEPARTMENT OF PUBLIC WORKS



### Public Works Organization Chart



### PUBLIC WORKS

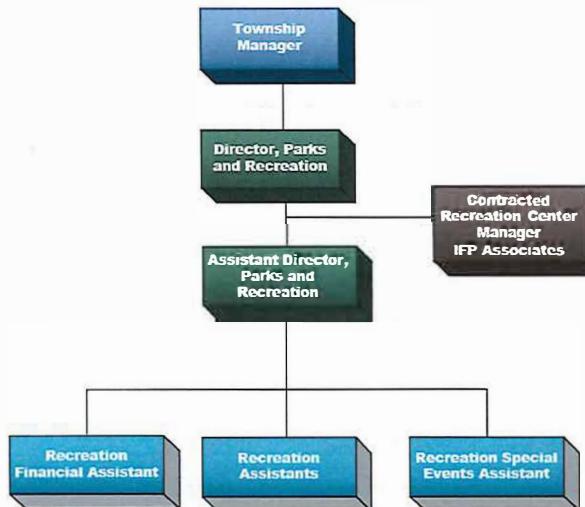
#### *Noteworthy Highlights*

The Public Works budget reflects a - \$54,330 or a 1.66% decrease over the 2019 amended budget. The new CIT will be providing in-house financing for the 2019 road program and replacement equipment, to which the department will be assessed an annual capital allocation in accordance to the asset's lifecycle. Next year's spending plan also includes two new hires, one to be assigned to the sewer collection system; the other to highway and stormwater maintenance.

## DEPARTMENT OF PARKS AND RECREATION



### Parks and Recreation Organization Chart



### PARKS AND RECREATION

The 2019 Budget for the Parks and Recreation Department showed anticipated expenses of \$1,046,656; however, actual expenses show a figure that is approximately \$194,000 under the amount budgeted. After TMO adjustments the 2020 departmental budget reflects a 2.3% decrease, which include the new CIT allocations. The budget reduction is the result of a decrease in the budget for Recreation Staff. During 2019 Integrated Fitness Partners (IFP) began managing the Recreation Center which resulted in the decrease of overall staffing costs.

While it is still too early to evaluate IFP's economic impact on registrations, early indications are that registration levels are inching upward and starting in 2020, birthday parties and other special events will be marketed at the Center. IFP's presence has freed the department staff to focus on other recreational programming opportunities outside the center itself. Major initiatives in 2020 include engaging the Park and Recreation Board on the development of more programs, improving environmental and sustainability educational programs, expanding special events activities and completion of the update to the Master Park Plan.

## SEWER OPERATING FUND

Tables III and IV below and on the next page show the expenses and revenues balanced at \$3,135,000. The 2020 operating fund reflects the 2019 rate adjustment enacted last year to pass through the increased costs enacted by the Lower Perkiomen Valley Regional Sewer Authority. The Township's rate structure remains among the lowest of all area municipalities.

**TABLE III**  
*Sewer Fund Revenues*

| Revenue Category         | 2019 Budget      | 2019 Projection  | 2020 Proposed    | 2020 TMO         |
|--------------------------|------------------|------------------|------------------|------------------|
| Interest Earnings        | 10,000           | 34,000           | 25,000           | 25,000           |
| Sewer Tapping Fees       | 4,000            | 24,054           | 10,000           | 10,000           |
| Sewer Use Charges        | 2,595,000        | 2,600,000        | 2,600,000        | 2,600,000        |
| Unused EDU Charges       | 450,000          | 382,183          | 425,000          | 450,000          |
| Sewer Assessments        | 15,000           | 74,050           | 25,000           | 50,000           |
| Sewer Certification Fees | 5,000            | 3,010            | 0                | 0                |
|                          | <b>3,079,000</b> | <b>3,117,297</b> | <b>3,085,000</b> | <b>3,135,000</b> |

**TABLE IV**  
*Sewer Fund Expenses*

| Expense<br>Category              | 2019<br>Budget          | 2019<br>Projection      | 2020<br>Proposed        | 2020<br>TMO             |
|----------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| General Expenses                 | 132,200                 | 100,000                 | 100,000                 | 100,000                 |
| Payments - LPVRSA                | 2,325,300               | 2,425,000               | 2,412,000               | 2,412,000               |
| Payments - Royersford Borough    | 5,500                   | 5,600                   | 5,600                   | 5,600                   |
| Payments - Collegeville/Trappe   | 6,400                   | 4,144                   | 6,000                   | 6,000                   |
| Transfer - General Fund          | 58,000                  | 58,000                  | 58,000                  | 58,000                  |
| Transfer - Public Works Salaries | 201,000                 | 201,000                 | 226,000                 | 216,000                 |
| Transfer - Employee Benefits     | 141,000                 | 141,000                 | 176,000                 | 176,000                 |
| Transfer - Sewer System/Capital  | 209,600                 | 209,600                 | 61,250                  | 161,400                 |
|                                  | <b><u>3,079,525</u></b> | <b><u>3,144,000</u></b> | <b><u>3,044,850</u></b> | <b><u>3,135,000</u></b> |

## 2020 CAPITAL BUDGET

The 2020 Capital Budget is attached to this report. It comprises seven (7) major funding sources, from which ~ 17.7 million will be appropriated as showing in Table V below:

TABLE V  
*2020 Capital Budget*

| Funding Source                 | Amount            |
|--------------------------------|-------------------|
| Capital Assessment Allocations | 1,227,637         |
| Capital Investment Trust       | 3,446,038         |
| State Liquid Fuels             | 604,200           |
| Sewer Capital Fund             | 4,538,000         |
| Capital Financing Proceeds     | 6,000,000         |
| Park and Open Space Fund       | 710,000           |
| Grants and Donations           | 1,166,230         |
|                                | <b>17,692,105</b> |

Be advised that this preliminary budget reflects the final vetting by the Township Manager's Office and is now ready for the Board's official review in addition to public review and discussion. It is not ready for public discussion, pending the Board's decision to advertise the budget, after which it will be available for public inspection. The final budget is scheduled for adoption at the Board's December 2, 2019 regular meeting.

Respectfully Submitted,



Timothy J. Tieperman

## **GENERAL FUND REVENUES**

| Account Number               | Description                        | 2016 Actual       | 2017 Actual       | 2018 Actual       | 2019 Budget       | 2019 Actual 9/30 | 2019 Forecast     | 2020 Staff        | 2020 TMO          | 2020 BOS |
|------------------------------|------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|----------|
| <b>Real Property Taxes</b>   |                                    |                   |                   |                   |                   |                  |                   |                   |                   |          |
| 01-301-100                   | Real Estate Taxes - General/Police | 0                 | 1,066,609         | 1,095,088         | 1,050,000         | 1,073,079        | 1,116,314         | 1,050,000         | 1,050,000         |          |
| 01-301-110                   | Real Estate Taxes - Fire           | 0                 | 1,427,155         | 1,478,368         | 1,420,000         | 1,448,656        | 1,507,023         | 1,420,000         | 1,420,000         |          |
| 01-301-120                   | Real Estate Taxes - EMS            | 0                 | 52,858            | 54,754            | 52,500            | 53,654           | 55,816            | 52,500            | 52,500            |          |
| 01-301-400                   | Property Taxes - Delinquent        | 0                 | 0                 | 17,168            | 25,000            | 399              | 17,000            | 17,000            | 17,000            |          |
|                              |                                    | <b>0</b>          | <b>2,546,621</b>  | <b>2,645,378</b>  | <b>2,547,500</b>  | <b>2,575,788</b> | <b>2,696,153</b>  | <b>2,539,500</b>  | <b>2,539,500</b>  | <b>0</b> |
| <b>Act 511 Taxes</b>         |                                    |                   |                   |                   |                   |                  |                   |                   |                   |          |
| 01-310-010                   | Per Capita Tax - Current Year      | 105,690           | 0                 | 0                 | 0                 | 0                | 0                 | 0                 | 0                 | 0        |
| 01-310-030                   | Per Capita Tax - Delinquent        | 9,899             | 0                 | 1,400             | 3,000             | 1,271            | 1,505             | 1,500             | 1,500             |          |
| 01-310-100                   | Real Estate Transfer Tax           | 1,201,277         | 1,437,719         | 1,331,704         | 1,000,000         | 708,101          | 1,058,101         | 1,000,000         | 1,025,000         |          |
| 01-310-210                   | Earned Income Tax                  | 8,762,845         | 9,351,033         | 10,460,554        | 9,200,000         | 6,471,199        | 10,500,000        | 9,500,000         | 9,500,000         |          |
| 01-310-510                   | Local Service Tax                  | 839,655           | 946,208           | 938,570           | 850,000           | 717,913          | 925,000           | 875,000           | 875,000           |          |
| 01-310-600                   | Amusement Tax FILO                 | 43,500            | 43,500            | 43,500            | 43,500            | 60,000           | 60,000            | 43,500            | 70,000            | 0        |
|                              |                                    | <b>10,962,866</b> | <b>11,778,460</b> | <b>12,775,728</b> | <b>11,096,500</b> | <b>7,958,484</b> | <b>12,544,606</b> | <b>11,420,000</b> | <b>11,471,500</b> | <b>0</b> |
| <b>Licenses and Permits</b>  |                                    |                   |                   |                   |                   |                  |                   |                   |                   |          |
| 01-321-610                   | Soliciting Permits                 | 4,525             | 5,725             | 5,325             | 5,000             | 6,850            | 6,850             | 5,000             | 6,500             |          |
| 01-321-700                   | Special Event Permits              | 18,745            | 17,810            | 17,625            | 15,000            | 13,345           | 16,845            | 15,500            | 16,000            |          |
| 01-321-800                   | Cable Television Franchise         | 512,365           | 529,700           | 508,641           | 475,000           | 197,731          | 504,000           | 475,000           | 500,000           |          |
| 01-321-805                   | Cable Television Franchise Grant   | 0                 | 0                 | 0                 | 0                 | 0                | 0                 | 0                 | 0                 |          |
| 01-322-820                   | Street Encroachment Permits        | 13,035            | 2,999             | 3,735             | 2,500             | 2,165            | 3,000             | 2,500             | 2,750             |          |
|                              |                                    | <b>548,670</b>    | <b>556,234</b>    | <b>535,326</b>    | <b>497,500</b>    | <b>220,091</b>   | <b>530,695</b>    | <b>498,000</b>    | <b>525,250</b>    | <b>0</b> |
| <b>Fines and Forfeitures</b> |                                    |                   |                   |                   |                   |                  |                   |                   |                   |          |
| 01-331-110                   | Vehicle Code Violations            | 58,209            | 55,089            | 49,529            | 50,000            | 35,916           | 46,940            | 46,000            | 46,000            |          |
| 01-331-120                   | Ordinance/Statute Violations       | 22,925            | 34,310            | 16,892            | 18,000            | 10,792           | 13,992            | 14,000            | 14,000            |          |
| 01-331-130                   | Parking Tickets                    | 3,895             | 3,942             | 1,475             | 3,750             | 1,870            | 1,970             | 2,000             | 2,000             |          |
|                              |                                    | <b>85,029</b>     | <b>93,341</b>     | <b>67,896</b>     | <b>71,750</b>     | <b>48,578</b>    | <b>62,902</b>     | <b>62,000</b>     | <b>62,000</b>     | <b>0</b> |
| <b>Interest Earnings</b>     |                                    |                   |                   |                   |                   |                  |                   |                   |                   |          |
| 01-341-100                   | Interest Earnings                  | 73,113            | 139,084           | 163,219           | 105,000           | 124,292          | 150,000           | 115,000           | 140,000           |          |
| <b>Rents and Royalties</b>   |                                    |                   |                   |                   |                   |                  |                   |                   |                   |          |
| 01-342-100                   | Rent of Land                       | 26,227            | 29,552            | 30,439            | 25,000            | 15,615           | 31,391            | 30,000            | 31,250            |          |
| 01-342-150                   | Communications/Revenue Sharing     | 60,300            | 57,600            | 57,600            | 37,000            | 27,600           | 42,300            | 41,000            | 42,250            |          |
|                              |                                    | <b>86,527</b>     | <b>87,152</b>     | <b>88,039</b>     | <b>62,000</b>     | <b>43,215</b>    | <b>73,691</b>     | <b>71,000</b>     | <b>73,500</b>     | <b>0</b> |

| Account Number                                 | Description                            | 2016 Actual    | 2017 Actual    | 2018 Actual    | 2019 Budget    | 2019 Actual 9/30 | 2019 Forecast  | 2020 Staff     | 2020 TMO       | 2020 BOS |
|--|--|----------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|----------|
| <b><u>State Grants and Shared Revenues</u></b> |  |                |                |                |                |                  |                |                |                |          |
| 01-354-100                                     | State Recycling Grant                  | 35,039         | 60,432         | 134,532        | 56,095         | 55,692           | 55,692         | 55,000         | 55,500         |          |
| 01-355-010                                     | Public Utility Realty Tax              | 11,576         | 10,677         | 14,640         | 10,500         | 0                | 10,500         | 10,500         | 10,500         |          |
| 01-355-080                                     | Beverage Licenses                      | 7,000          | 6,215          | 4,500          | 6,250          | 0                | 4,500          | 4,500          | 4,500          |          |
| 01-355-085                                     | Local Share of Gaming Proceeds         | 0              | 0              | 753            | 1,000          | 0                | 0              | 0              | 0              |          |
| 01-355-121                                     | General Municipal Pension System       | 380,594        | 371,649        | 435,648        | 440,000        | 465,965          | 465,965        | 465,965        | 465,965        |          |
| 01-355-130                                     | Foreign Fire Insurance Premium         | 225,498        | 203,274        | 186,282        | 203,000        | 202,639          | 202,639        | 202,639        | 202,639        |          |
|  |  | <b>659,707</b> | <b>652,247</b> | <b>776,355</b> | <b>716,845</b> | <b>724,296</b>   | <b>739,296</b> | <b>738,604</b> | <b>739,104</b> | <b>0</b> |
| <b><u>Fees, Services and Permits</u></b>       |  |                |                |                |                |                  |                |                |                |          |
| 01-361-300                                     | Zoning/Subdivision/Land Development    | 64,242         | 65,392         | 82,540         | 55,000         | 53,083           | 76,083         | 70,000         | 72,500         |          |
| 01-361-320                                     | Fees for Engineering Review            |                |                | 2,500          | 2,500          | 0                | 0              | 0              | 0              |          |
| 01-361-330                                     | Change of Occupancy                    | 1,360          | 640            | 320            | 600            | 250              | 250            | 250            | 250            |          |
| 01-361-340                                     | Hearing Fees                           | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 0              |          |
| 01-361-350                                     | Sign Permits                           | 7,719          | 7,610          | 6,990          | 6,500          | 3,135            | 4,785          | 5,000          | 5,000          |          |
| 01-361-510                                     | Sale of Maps & Plans                   | 52             | 0              | 0              | 100            | 0                | 0              | 0              | 0              |          |
| 01-361-530                                     | Sale of Subdivision & Land Development | 15             | 0              | 0              | 100            | 0                | 0              | 0              | 0              |          |
| 01-361-540                                     | Sale of Zoning Ordinance               | 50             | 0              | 0              | 100            | 0                | 0              | 0              | 0              |          |
| 01-361-560                                     | Copying Fees                           | 789            | 803            | 595            | 100            | 140              | 250            | 250            | 250            |          |
| 01-362-100                                     | Donations/Contributions                | 17,725         | 0              | 36,367         | 14,000         | 41,291           | 41,291         | 14,000         | 14,000         |          |
| 01-362-105                                     | Uniformed Salary Reimbursement         | 107,914        | 109,896        | 128,618        | 97,000         | 55,050           | 86,666         | 87,500         | 87,500         |          |
| 01-362-110                                     | Accident Reports                       | 8,151          | 6,540          | 8,280          | 5,500          | 7,510            | 9,000          | 9,000          | 9,000          |          |
| 01-362-111                                     | Photographs/Fingerprints               | 1,200          | 1,355          | 1,895          | 1,300          | 660              | 1,000          | 1,000          | 1,000          |          |
| 01-362-150                                     | Pistol Range Fees                      | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 0              |          |
| 01-362-160                                     | Witness Fees                           | 140            | 0              | 1,120          | 0              | 0                | 0              | 0              | 0              |          |
| 01-362-170                                     | Restitution Fees                       | 4,030          | 1,200          | 1,078          | 1,000          | 300              | 500            | 500            | 500            |          |
| 01-362-200                                     | Fire Reports/Investigations            | 225            | 150            | 75             | 150            | 0                | 0              | 0              | 0              |          |
| 01-362-205                                     | Non-Uniform Salary Reimbursement       | 4,511          | 0              | 870            | 600            | 7,936            | 7,936          | 600            | 600            |          |
| 01-362-210                                     | Fire Cost Recovery Ordinance           | 0              | 6,381          | 8,058          | 5,000          | 354              | 354            | 5,000          | 5,000          |          |
| 01-362-250                                     | Fire Protection Permits                | 51,696         | 53,699         | 43,241         | 40,000         | 12,377           | 25,000         | 25,000         | 25,000         |          |
| 01-362-260                                     | Fire Inspections                       | 56,925         | 54,675         | 34,880         | 27,500         | 10,650           | 17,500         | 17,500         | 17,500         |          |

| Account Number                        | Description                       | 2016 Actual      | 2017 Actual      | 2018 Actual      | 2019 Budget      | 2019 Actual 9/30 | 2019 Forecast  | 2020 Staff     | 2020 TMO       | 2020 BOS |
|---------------------------------------|-----------------------------------|------------------|------------------|------------------|------------------|------------------|----------------|----------------|----------------|----------|
| 01-362-270                            | Fire Code Assessment Fees         | 0                | 0                | 0                | 0                | 0                | 0              | 0              | 0              | 0        |
| 01-362-400                            | Administrative Fees-Escrow        | 19,251           | 26,085           | 20,697           | 20,000           | 14,673           | 20,000         | 20,000         | 20,000         | 20,000   |
| 01-362-410                            | Building Permits                  | 670,532          | 1,297,027        | 1,014,871        | 850,000          | 329,193          | 500,000        | 500,000        | 500,000        | 500,000  |
| 01-362-430                            | Plumbing Permits                  | 2,754            | 2,687            | 2,189            | 1,800            | 1,288            | 1,650          | 1,650          | 1,650          | 1,650    |
| 01-362-460                            | Grading Permits                   | 800              | 724              | 240              | 750              | 365              | 365            | 350            | 350            | 350      |
| 01-363-300                            | Street Lighting Charges (Oaks)    | 0                | 0                | 0                | 0                | 0                | 0              | 0              | 0              | 0        |
| 01-363-320                            | Development Lighting              | 900              | 1,200            | 1,500            | 1,200            | 0                | 1,200          | 1,200          | 1,200          | 1,200    |
| 01-364-300                            | Solid Waste Collection & Disposal | 0                | 154              | 149              | 100              | 292              | 292            | 100            | 100            | 100      |
| 01-364-600                            | Recycling Bins                    | 500              | 270              | 50               | 100              | 90               | 100            | 100            | 100            | 100      |
| <b><u>Recreation Program Fees</u></b> |                                   | <b>1,021,481</b> | <b>1,636,488</b> | <b>1,397,123</b> | <b>1,131,000</b> | <b>538,637</b>   | <b>794,222</b> | <b>759,000</b> | <b>761,500</b> | <b>0</b> |
| 01-367-050                            | Recreation Revenues               | 0                | 0                | 0                | 0                | 0                | 0              | 0              | 0              | 0        |
| 01-367-100                            | Donations/Contributions           | 0                | 0                | 0                | 0                | 5,691            | 5,691          | 0              | 0              | 0        |
| 01-367-200                            | Memberships                       | 58,092           | 53,096           | 32,051           | 75,000           | 23,664           | 24,664         | 35,000         | 35,000         | 35,000   |
| 01-367-300                            | Ticket Sales                      | 116,141          | 79,557           | 85,943           | 78,000           | 54,318           | 69,318         | 65,000         | 75,000         | 75,000   |
| 01-367-400                            | Sponsorships/Donations            | 30,775           | 25,000           | 49,950           | 30,000           | 27,357           | 27,357         | 30,000         | 30,000         | 30,000   |
| 01-367-500                            | Recreation Center                 | 35,264           | 49,097           | 40,139           | 30,000           | 15,226           | 18,226         | 15,000         | 15,000         | 15,000   |
| 01-367-600                            | Recreation Programs               | 198,658          | 183,516          | 167,555          | 185,000          | 123,052          | 128,052        | 160,000        | 160,000        | 160,000  |
| 01-367-610                            | Community Day/Celebrations        | 11,548           | 9,484            | 5,315            | 20,000           | 7,600            | 15,200         | 10,000         | 10,000         | 10,000   |
| 01-367-700                            | Bus Trips                         | 29,397           | 17,423           | 10,545           | 11,000           | 5,840            | 8,840          | 10,000         | 10,000         | 10,000   |
| 01-367-800                            | Rental Income                     | 56,888           | 39,557           | 18,225           | 20,000           | 13,430           | 13,430         | 20,000         | 20,000         | 20,000   |
| 01-367-850                            | Recreation FILO                   | 0                | 0                | 0                | 0                | 0                | 0              | 0              | 0              | 0        |
| 01-367-870                            | Pavilion/Field Usage Fees         | 3,180            | 42,230           | 17,400           | 25,000           | 26,470           | 27,470         | 25,000         | 25,000         | 25,000   |
| 01-367-900                            | Misc. Income                      | 768              | 15,703           | 750              | 500              | 650              | 650            | 0              | 0              | 0        |
| <b><u>Miscellaneous Revenues</u></b>  |                                   | <b>540,710</b>   | <b>514,662</b>   | <b>427,873</b>   | <b>474,500</b>   | <b>303,298</b>   | <b>338,898</b> | <b>370,000</b> | <b>380,000</b> | <b>0</b> |
| 01-380-000                            | Miscellaneous Revenues            | 87,999           | 9,324            | 7,408            | 800              | 2,535            | 2,535          | 2,535          | 2,535          | 2,535    |
| 01-383-020                            | Special Assessment/Regal Cinema   | 51,983           | 49,620           | 50,203           | 52,000           | 57,301           | 57,301         | 57,301         | 57,301         | 57,301   |
|                                       |                                   | <b>139,983</b>   | <b>58,944</b>    | <b>57,611</b>    | <b>52,800</b>    | <b>59,836</b>    | <b>59,836</b>  | <b>59,836</b>  | <b>59,836</b>  | <b>0</b> |

| Account Number                    | Description                              | 2016 Actual       | 2017 Actual       | 2018 Actual       | 2019 Budget       | 2019 Actual 9/30  | 2019 Forecast     | 2020 Staff        | 2020 TMO          | 2020 BOS |
|-----------------------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------|
| <b><u>Interfund Transfers</u></b> |  |                   |                   |                   |                   |                   |                   |                   |                   |          |
| 01-392-080                        | Transfer from Sewer Operating Fund       | 165,658           | 368,789           | 248,000           | 400,000           | 400,000           | 400,000           | 400,000           | 450,000           |          |
| 01-392-085                        | Transfer from Recreation Operating Fund  | 2,155,727         | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0        |
| 01-392-350                        | Transfer from Highway Aid Fund           | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0        |
| 01-392-870                        | Transfer from Capital Expenditure Fund   | 498,604           | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0        |
| 01-392-870                        | Transfer from Stormwater Management Fund | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0        |
| 01-392-900                        | Transfer from Fire Apparatus Fund        | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 440,000           | 440,000           |          |
|                                   |  | <b>2,819,988</b>  | <b>368,789</b>    | <b>248,000</b>    | <b>400,000</b>    | <b>400,000</b>    | <b>400,000</b>    | <b>840,000</b>    | <b>890,000</b>    | <b>0</b> |
| <b><u>Expenditure Refunds</u></b> |  |                   |                   |                   |                   |                   |                   |                   |                   |          |
| 01-394-100                        | Refund of Prior Year Expenditures        | 2,191             | 121,037           | 15,038            | 9,605             | 9,308             | 9,308             | 9,000             | 9,000             |          |
| 01-394-200                        | Refund of Current Year Expenditures      | 23,536            | 17,360            | 3,366             | 5,000             | 6,859             | 6,859             | 5,000             | 5,410             |          |
| 01-399-000                        | Budgetary Reserve                        | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 3,899,400         |          |
|                                   |  | <b>25,727</b>     | <b>138,397</b>    | <b>18,404</b>     | <b>14,605</b>     | <b>16,167</b>     | <b>16,167</b>     | <b>14,000</b>     | <b>3,913,810</b>  | <b>0</b> |
| <b>GENERAL FUND REVENUES</b>      |  |                   |                   |                   |                   |                   |                   |                   |                   |          |
|                                   |  | <b>16,963,802</b> | <b>18,570,418</b> | <b>19,200,952</b> | <b>17,170,000</b> | <b>13,012,682</b> | <b>18,406,466</b> | <b>17,486,940</b> | <b>21,556,000</b> | <b>0</b> |

## **GENERAL FUND EXPENDITURES**

| Account Number                     | Description  | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|------------------------------------|--|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| <b><u>Board of Supervisors</u></b> |  |             |             |             |             |                  |               |            |          |          |
| 01-400-113                         | Supervisor Salaries<br>5 @ \$4,125   | 12,375      | 12,375      | 20,281      | 20,625      | 16,853           | 20,625        | 20,625     | 20,625   |          |
| 01-400-150                         | Group Benefits<br>Health Insurance (\$103,162)<br>Dental Insurance (\$9,458)<br>Vision Insurance (\$716)<br>FICA (\$1,451) | 75,078      | 73,114      | 108,886     | 110,000     | 79,157           | 110,000       | 120,000    | 120,000  |          |
| 01-400-151                         | Employer's Reimbursement Benefit   | 861         | 0           | 0           | 0           | 0                | 0             | 0          | 0        |          |
| 01-400-321                         | Telephone/Communications   | 1,650       | 2,046       | 1,774       | 2,000       | 1,393            | 2,000         | 2,000      | 2,000    |          |
| 01-400-420                         | Dues, Subscriptions, & Memberships<br>MCATO (\$250)<br>PSATS (\$3,600)<br>Pennsylvania Municipal League (\$4,000)          | 3,769       | 3,808       | 3,431       | 7,850       | 3,298            | 4,000         | 7,850      | 7,850    |          |
| 01-400-425                         | Training/Seminars<br>MCATO Workshops (\$500)<br>PSATS Annual Conference (\$2,000)<br>Training Undesignated (\$500)         | 923         | 2,593       | 3,936       | 4,500       | 90               | 4,000         | 3,000      | 2,500    |          |
| 01-400-450                         | Contracted Services<br>Taped BOS Meetings<br>Annual Goals Workshop<br>Newsletter Printing Costs<br>Newsletter Postage      | 92,169      | 38,298      | 34,771      | 32,000      | 17,239           | 32,000        | 52,000     | 52,000   |          |
| 01-400-500                         | Discretionary Donations<br>Montgomery County Libraries (\$21,219)<br>Schuylkill Canal Association (\$10,000)               | 15,775      | 15,000      | 31,219      | 31,219      | 31,219           | 31,219        | 31,219     | 31,219   |          |
| 01-400-700                         | Minor Capital Assessment   | 0           | 0           | 261         | 1,000       | 500              | 1,000         | 0          | 0        |          |
| 01-400-800                         | Capital Assessment   | 0           | 0           | 244,213     | 147,339     | 147,339          | 147,339       | 147,339    | 147,339  |          |
|                                    |  | 202,601     | 147,234     | 448,772     | 356,533     | 297,088          | 352,183       | 384,033    | 381,533  | 0        |

| Account Number                 | Description                             | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|--------------------------------|---|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| <b>Township Administration</b> |   |             |             |             |             |                  |               |            |          |          |
| 01-401-121                     | Salary - Manager                        | 144,610     | 145,195     | 157,250     | 162,527     | 118,939          | 162,527       | 162,527    | 162,527  | 162,527  |
| 01-401-122                     | Salary - Communications Manager (FT)    | 27,764      | 51,745      | 53,873      | 26,744      | 26,712           | 26,744        | 26,744     | 26,744   | 26,744   |
| 01-401-123                     | Salary - HR Specialist (PT)             | 0           | 29,728      | 3,355       | 0           | 0                | 0             | 0          | 0        | 26,000   |
| 01-401-125                     | Salary - Assistant Township Manager     | 0           | 0           | 115,707     | 123,501     | 91,750           | 123,501       | 123,501    | 123,501  | 123,501  |
| 01-401-130                     | Salary - Finance Director               | 92,838      | 95,535      | 98,878      | 104,668     | 82,256           | 104,668       | 104,668    | 104,668  | 104,668  |
| 01-401-140                     | Salary - Full Time Staff                | 160,193     | 162,459     | 115,029     | 99,637      | 79,298           | 116,017       | 140,387    | 207,387  |          |
|                                | Assistant Finance Director              |             |             |             |             |                  |               |            |          |          |
|                                | Finance Clerk/Receptionist              |             |             |             |             |                  |               |            |          |          |
|                                | Executive Assistant/Paralegal           |             |             |             |             |                  |               |            |          |          |
| 01-401-150                     | Group Benefits                          | 148,083     | 130,213     | 178,338     | 203,500     | 166,231          | 203,500       | 245,000    | 286,900  |          |
|                                | Health Insurance (\$25,000 @ 5)         |             |             |             |             |                  |               |            |          |          |
|                                | Dental Insurance (\$10,000 @ 5)         |             |             |             |             |                  |               |            |          |          |
|                                | Vision Insurance (\$664 @ 5)            |             |             |             |             |                  |               |            |          |          |
|                                | FICA & Medicare (\$41,533)              |             |             |             |             |                  |               |            |          |          |
|                                | Car Allowances (\$12,000)               |             |             |             |             |                  |               |            |          |          |
|                                | Other Insurances (\$4,000)              |             |             |             |             |                  |               |            |          |          |
| 01-401-182                     | Longevity                               | 1,500       | 1,750       | 1,250       | 1,000       | 250              | 1,000         | 1,000      | 1,000    | 1,000    |
| 01-401-183                     | Overtime                                | 726         | 538         | 1,156       | 1,250       | 798              | 2,000         | 2,000      | 1,500    |          |
| 01-401-190                     | Pension Allocation                      | 126,002     | 69,834      | 87,346      | 90,500      | 60,000           | 90,500        | 61,482     | 61,482   |          |
| 01-401-191                     | Pension Allocation - DC                 | 0           | 0           | 0           | 0           | 0                | 0             | 42,595     | 46,695   |          |
| 01-401-210                     | Office Supplies                         | 16,829      | 10,290      | 8,545       | 9,000       | 7,423            | 9,000         | 8,500      | 8,000    |          |
| 01-401-220                     | Operating Supplies                      | 487         | 527         | 78          | 250         | 148              | 200           | 200        | 200      |          |
| 01-401-231                     | Vehicle Fuel                            | 184         | 691         | 361         | 600         | 23               | 500           | 300        | 0        |          |
| 01-401-245                     | Credit/Debit Admin Fees                 | 8,571       | 4,674       | 1,784       | 3,000       | 896              | 1,800         | 1,800      | 1,800    |          |
| 01-401-250                     | Repair/Maintenance Supplies             | 0           | 200         | 0           | 50          | 34               | 50            | 50         | 50       |          |
| 01-401-260                     | Small Tools/Minor Equipment             | 0           | 0           | 0           | 50          | 0                | 0             | 50         | 50       |          |
| 01-401-311                     | Accounting & Auditing Services          | 35,456      | 33,280      | 30,000      | 32,000      | 19,750           | 30,000        | 32,000     | 32,000   |          |
|                                | Maille, LLP - Annual Professional Audit |             |             |             |             |                  |               |            |          |          |
| 01-401-312                     | Management Consulting Services          | 0           | 0           | 0           | 500         | 0                | 0             | 500        | 500      |          |

| Account Number | Description  | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|----------------|--|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| 01-401-317     | Training<br>PSATS, APMM, ICMA, GFOA, PELRAS, PML   | 2,719       | 7,708       | 9,468       | 6,500       | 3,441            | 4,600         | 5,000      | 5,000    |          |
| 01-401-321     | Telephone /Communications<br>Verizon, Verizon Wireless, Line Systems, Comstar  | 8,066       | 9,543       | 7,425       | 7,450       | 5,062            | 7,450         | 7,450      | 0        |          |
| 01-401-325     | Postage<br>Pitney Bowes, USPA, UPS and FedEx   | 11,960      | 6,285       | 11,392      | 7,500       | 2,765            | 7,500         | 7,500      | 7,500    |          |
| 01-401-340     | Advertising, Printing & Binding<br>21st Century Media  | 16,089      | 12,809      | 5,439       | 12,750      | 5,522            | 6,500         | 6,000      | 6,000    |          |
| 01-401-350     | Insurance & Bonding<br>PIRMA Liability Insurance Pool<br>Township Manager and Finance Bonds  | 35,225      | 31,703      | 47,787      | 36,000      | 8,105            | 36,000        | 36,000     | 0        |          |
| 01-401-351     | Insurance - Auto<br>PIRMA Auto Insurance Pool  | 1,175       | 1,122       | 1,050       | 1,200       | 1,221            | 1,221         | 1,250      | 0        |          |
| 01-401-361     | Electricity/Heat<br>PECO Energy Charges (Allocated Share)  | 32,362      | 24,038      | 28,057      | 32,000      | 18,664           | 28,057        | 30,000     | 0        |          |
| 01-401-366     | Water Service<br>PAWC Water Charge (Allocated Share)   | 1,000       | 968         | 1,392       | 1,200       | 680              | 1,200         | 1,200      | 0        |          |
| 01-401-370     | Repair/Maintenance Services  | 0           | 0           | 52          | 50          | 67               | 67            | 50         | 50       |          |
| 01-401-380     | Rentals/Leases<br>Xerox, Rothwell Document Solutions   | 10,405      | 10,687      | 11,143      | 11,000      | 8,641            | 11,000        | 11,000     | 11,000   |          |
| 01-401-420     | Dues, Subscriptions, & Memberships<br>SF Chamber of Commerce (\$500)<br>SF Rotary Club (\$1,700) - Corporate Upgrade<br>ICMA, APMM (\$2,000)<br>GFOA (\$1,000)<br>Professional Subscriptions (\$1,500) | 4,962       | 1,316       | 7,025       | 6,700       | 9,848            | 10,500        | 10,000     | 10,000   |          |
| 01-401-425     | Continuing Education/Prof. Development   | 0           | 745         | 0           | 750         | 167              | 250           | 500        | 250      |          |

| Account Number               | Description   | 2016 Actual    | 2017 Actual    | 2018 Actual      | 2019 Budget      | 2019 Actual 9/30 | 2019 Forecast    | 2020 Staff       | 2020 TMO         | 2020 BOS |
|------------------------------|---|----------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|----------|
| 01-401-450                   | Contracted Services<br>Finance Software (\$10,000)<br>IT Support Assessment (\$28,000)<br>Communications (\$30,000)<br>E-Code 360 (\$3,000)<br>Water Cooler (\$2,000)<br>Montco BOA Record Changes (\$2,000)<br>Annual Website Maintenance Fee (\$15,000)<br>Employee Physicals (\$1,000) | 73,209         | 130,868        | 134,014          | 130,000          | 176,900          | 200,000          | 200,000          | 200,000          |          |
| 01-401-700                   | Minor Capital Assessment  | 8,731          | 21,414         | 80,921           | 108,240          | 51,369           | 51,369           | 146,200          | 18,520           |          |
| 01-401-800                   | Capital Assessment  | 0              | 0              | 206,886          | 124,819          | 124,819          | 124,819          | 206,886          | 124,819          |          |
| <b>Elected Tax Collector</b> |   | <b>969,145</b> | <b>995,864</b> | <b>1,405,001</b> | <b>1,344,936</b> | <b>1,071,779</b> | <b>1,362,540</b> | <b>1,622,340</b> | <b>1,474,143</b> | <b>0</b> |
| 01-403-114                   | Salary - Elected Tax Collector  | 10,000         | 10,000         | 10,000           | 10,000           | 7,500            | 10,000           | 10,000           | 10,000           |          |
| 01-403-115                   | Commissions - Real Estate<br>Commissions - Public Safety Levy   | 0              | 0              | 25,900           | 24,000           | 24,844           | 25,500           | 24,000           | 24,000           |          |
| 01-403-150                   | Employer's Contributions To Employee FICA   | 765            | 765            | 2,746            | 2,625            | 2,474            | 2,725            | 2,625            | 2,625            |          |
| 01-403-180                   | Commissions - Local Services Tax<br>H.A. Berkheimer Collection Fee  | 14,693         | 16,559         | 12,341           | 15,000           | 4,976            | 12,000           | 15,000           | 15,000           |          |
| 01-403-181                   | Commissions - Earned Income Tax<br>H.A. Berkheimer Collection Fee   | 111,280        | 117,796        | 88,986           | 111,250          | 34,767           | 111,250          | 111,250          | 111,250          |          |
| 01-403-184                   | MCTCC Fee   | 0              | 0              | 975              | 0                | 0                | 0                | 0                | 0                |          |
| 01-403-210                   | Office Supplies<br>Public Safety Levy Mailing Expense   | 1,855          | 2,544          | 483              | 2,500            | 1,376            | 2,000            | 2,750            | 2,500            |          |
| 01-403-230                   | Heating Fuel  | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 0                |          |
| 01-403-321                   | Telephone   | 300            | 359            | 255              | 300              | 158              | 300              | 300              | 0                |          |
| 01-403-325                   | Postage<br>Public Safety Levy Postage Expense   | 4,180          | 1,550          | 2,217            | 2,250            | 1,375            | 2,250            | 2,250            | 2,250            |          |

| Account Number                  | Description   | 2016 Actual    | 2017 Actual    | 2018 Actual    | 2019 Budget    | 2019 Actual 9/30 | 2019 Forecast  | 2020 Staff     | 2020 TMO       | 2020 BOS |
|---------------------------------|---|----------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|----------|
| 01-403-353                      | Bond(s)   | 0              | 0              | 0              | 0              | 0                | 0              | 1,500          | 1,500          |          |
| 01-403-361                      | Electricity/Heat                                    | 498            | 373            | 421            | 450            | 291              | 450            | 450            | 0              |          |
| 01-403-366                      | Water Service                                       | 32             | 31             | 24             | 50             | 22               | 50             | 50             | 0              |          |
| 01-403-425                      | Seminars  | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 0              |          |
|                                 |   | <b>143,603</b> | <b>149,976</b> | <b>144,348</b> | <b>168,425</b> | <b>77,783</b>    | <b>166,525</b> | <b>170,175</b> | <b>169,125</b> | <b>0</b> |
| <b><u>Legal Services</u></b>    |   |                |                |                |                |                  |                |                |                |          |
| 01-404-310                      | Township Solicitor - Professional                   | 87,061         | 77,881         | 78,961         | 80,000         | 50,630           | 77,500         | 80,000         | 79,000         |          |
| 01-404-311                      | Township Solicitor - Litigation                     | 0              | 0              | 1,448          | 1,500          | 0                | 1,000          | 1,500          | 1,000          |          |
| 01-404-312                      | Township Labor Counsel                              | 147,912        | 121,477        | 0              | 0              | 0                | 0              | 0              | 0              |          |
|                                 | Line item restructured between police and non-union |                |                |                |                |                  |                |                |                |          |
| 01-404-313                      | HR Consulting Services                              | 0              | 0              | 0              | 25,000         | 16,125           | 25,000         | 25,000         | 15,000         |          |
| 01-404-314                      | Special Legal Services                              | 1,729          | 499            | 7,428          | 20,000         | 35,829           | 42,000         | 20,000         | 10,000         |          |
|                                 | Cohen Law Group (Cable Franchise)                   |                |                |                |                |                  |                |                |                |          |
|                                 | Kozloff Stoudt (Fire/EMS Services)                  |                |                |                |                |                  |                |                |                |          |
| 01-404-316                      | Debt Collection Services                            | 0              | 0              | 1,436          | 0              | 0                | 0              | 0              | 0              |          |
| 01-404-317                      | Township Labor Counsel-Police                       | 0              | 44,299         | 42,507         | 0              | 0                | 0              | 0              | 0              |          |
|                                 | Eckert Seamans Cherin & Mellott                     |                |                |                |                |                  |                |                |                |          |
| 01-404-318                      | Township Labor Counsel-Non Uniform                  | 0              | 19,527         | 11,146         | 25,000         | 0                | 0              | 25,000         | 10,000         |          |
|                                 |   | <b>236,701</b> | <b>263,682</b> | <b>142,926</b> | <b>151,500</b> | <b>102,584</b>   | <b>145,500</b> | <b>151,500</b> | <b>115,000</b> | <b>0</b> |
| <b><u>Building Expenses</u></b> |   |                |                |                |                |                  |                |                |                |          |
| 01-409-231                      | Vehicle Fuel  | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 98,100         |          |
| 01-409-250                      | Maintenance Supplies                                | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 44,000         |          |
| 01-409-321                      | Telephon  | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 74,800         |          |
| 01-409-350                      | Insurance/Liability                                 | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 158,800        |          |
| 01-409-351                      | Insurance/Auto                                      | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 116,500        |          |
| 01-409-361                      | Electricity/Heat                                    | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 159,950        |          |
| 01-409-366                      | Water   | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 20,225         |          |
| 01-409-370                      | Maintenance Services                                | 0              | 0              | 0              | 0              | 0                | 0              | 0              | 70,000         |          |
|                                 |   | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>       | <b>742,375</b> | <b>0</b> |

| Account Number                  | Description                                | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO  | 2020 BOS |
|---------------------------------|--|-------------|-------------|-------------|-------------|------------------|---------------|------------|-----------|----------|
| <b><u>Police Department</u></b> |  |             |             |             |             |                  |               |            |           |          |
| 01-410-122                      | Salary - Chief                             | 130,373     | 130,693     | 135,267     | 139,664     | 102,062          | 139,664       | 144,901    | 144,901   |          |
| 01-410-123                      | Salary - Lieutenant                        | 107,381     | 110,572     | 120,465     | 127,065     | 93,005           | 127,065       | 131,830    | 131,830   |          |
| 01-410-140                      | Salaries & Wages                           | 2,511,515   | 2,632,260   | 2,711,621   | 2,900,000   | 2,139,909        | 2,900,000     | 3,008,750  | 3,008,750 |          |
|                                 | Sergeants (5)                              |             |             |             |             |                  |               |            |           |          |
|                                 | Corporals (5)                              |             |             |             |             |                  |               |            |           |          |
|                                 | Patrolmen (17)                             |             |             |             |             |                  |               |            |           |          |
|                                 | Office Staff (2½)                          |             |             |             |             |                  |               |            |           |          |
| 01-410-142                      | Crossing Guards                            | 24,815      | 25,444      | 25,900      | 26,117      | 18,764           | 26,117        | 26,117     | 26,117    |          |
| 01-410-150                      | Group Benefits                             | 1,654,478   | 1,518,383   | 1,440,996   | 1,616,000   | 1,101,135        | 1,553,000     | 1,770,000  | 1,770,000 |          |
|                                 | Health Insurance                           |             |             |             |             |                  |               |            |           |          |
|                                 | Dental Insurance                           |             |             |             |             |                  |               |            |           |          |
|                                 | Vision Insurance                           |             |             |             |             |                  |               |            |           |          |
|                                 | FICA                                       |             |             |             |             |                  |               |            |           |          |
|                                 | Life Insurance                             |             |             |             |             |                  |               |            |           |          |
|                                 | Short/Long-Term Disability                 |             |             |             |             |                  |               |            |           |          |
|                                 | Workers Compensation                       |             |             |             |             |                  |               |            |           |          |
| 01-410-181                      | Education Incentive                        | 24,788      | 31,250      | 30,289      | 40,000      | 31,536           | 32,000        | 40,000     | 40,000    |          |
| 01-410-182                      | Longevity                                  | 71,036      | 69,130      | 76,301      | 79,643      | 61,811           | 79,643        | 86,500     | 86,500    |          |
| 01-410-183                      | Overtime                                   | 115,103     | 142,967     | 121,793     | 95,000      | 85,926           | 121,000       | 90,000     | 90,000    |          |
| 01-410-185                      | Reimbursed Overtime                        | 78,156      | 92,891      | 137,203     | 75,000      | 68,377           | 106,500       | 60,000     | 60,000    |          |
| 01-410-187                      | Holiday Pay                                | 138,317     | 139,454     | 143,409     | 114,000     | 82,461           | 146,500       | 118,500    | 118,500   |          |
| 01-410-188                      | Other Salaries & Wages                     | 6,000       | 13,900      | 12,975      | 14,250      | 13,600           | 13,600        | 14,250     | 14,250    |          |
|                                 | Detective Pay (\$6,000)                    |             |             |             |             |                  |               |            |           |          |
|                                 | Chief's Bonus (\$4,000)                    |             |             |             |             |                  |               |            |           |          |
| 01-410-189                      | Court Time                                 | 20,397      | 25,093      | 17,951      | 19,000      | 14,370           | 19,000        | 16,000     | 16,000    |          |
| 01-410-190                      | Pension Allocation                         | 550,812     | 606,872     | 765,036     | 726,000     | 721,000          | 726,000       | 905,491    | 905,491   |          |
|                                 | 2020 Minimum Municipal Obligation          |             |             |             |             |                  |               |            |           |          |
| 01-410-210                      | Office Supplies                            | 3,978       | 4,456       | 6,946       | 3,100       | 5,137            | 7,000         | 5,000      | 5,000     |          |
|                                 | Business Cards/ Envelopes / Citation Forms |             |             |             |             |                  |               |            |           |          |
|                                 | Wrigley's/ W.B. Mason                      |             |             |             |             |                  |               |            |           |          |

| Account Number | Description   | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|----------------|---|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| 01-410-220     | Operating Supplies/Patrol<br>Ammunition/ Computer Supplies/ Petty Cash<br>Evidence Collection/ PA DUI Association | 14,133      | 16,092      | 14,988      | 12,500      | 16,380           | 17,500        | 22,570     | 22,570   |          |
| 01-410-225     | Highway Safety Equipment  | 0           | 0           | 0           | 0           | 0                | 0             | 27,800     | 27,800   |          |
| 01-410-230     | Medical Equipment/CPR First Aid Certs   | 0           | 0           | 0           | 0           | 0                | 0             | 2,500      | 2,500    |          |
| 01-410-231     | Vehicle Fuel  | 41,031      | 44,802      | 54,935      | 55,000      | 24,832           | 48,000        | 55,000     | 0        |          |
| 01-410-238     | Clothing & Uniforms<br>Shoe Allowance<br>Galls/ Red the Uniform Tailor  | 26,374      | 21,996      | 32,420      | 28,000      | 19,953           | 23,500        | 24,000     | 24,000   |          |
| 01-410-250     | Repair/Maintenance Supplies   | 5,238       | 5,735       | 5,370       | 4,800       | 5,431            | 7,000         | 5,000      | 5,000    |          |
| 01-410-260     | Small Tools/Minor Equipment   | 69          | 0           | 1,596       | 2,200       | 2,398            | 2,398         | 2,200      | 2,200    |          |
| 01-410-317     | Training<br>PATC/ FBINAA/ Police Chief's Association<br>Personal Protection/ Field Officer Training               | 17,143      | 19,784      | 21,431      | 21,000      | 19,209           | 21,500        | 20,000     | 20,000   |          |
| 01-410-321     | Telephone   | 30,035      | 35,801      | 27,967      | 30,000      | 19,695           | 30,000        | 28,000     | 0        |          |
| 01-410-325     | Postage   | 392         | 377         | 180         | 200         | 12               | 200           | 200        | 200      |          |
| 01-410-326     | Radio Equipment Lease-DO NOT USE**  | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0        |          |
| 01-410-327     | Radio Equipment Maintenance   | 0           | 0           | 0           | 1,150       | 0                | 0             | 500        | 500      |          |
| 01-410-342     | Advertising/Community Day   | 1,399       | 0           | 0           | 1,000       | 261              | 261           | 4,000      | 4,000    |          |
| 01-410-350     | Insurance - Liability<br>PIRMA Liability Insurance Pool   | 44,531      | 45,727      | 42,749      | 55,000      | 965              | 43,000        | 46,000     | 0        |          |
| 01-410-351     | Insurance - Auto<br>PIRMA Automobile Insurance Pool   | 22,407      | 24,771      | 19,583      | 26,000      | 22,579           | 22,579        | 26,000     | 0        |          |
| 01-410-361     | Electricity/Heat  | 16,753      | 20,403      | 23,024      | 23,000      | 15,933           | 23,000        | 23,000     | 0        |          |
| 01-410-366     | Water Service   | 811         | 790         | 334         | 900         | 276              | 900           | 900        | 0        |          |
| 01-410-374     | Repair/Maintenance Services<br>Vehicle Repair/ Undesignated   | 33,836      | 44,821      | 32,956      | 37,500      | 55,481           | 72,000        | 40,000     | 40,000   |          |
| 01-410-380     | Rentals/Leases<br>Copy Machine  | 2,055       | 1,864       | 1,985       | 2,500       | 1,982            | 2,500         | 2,000      | 2,000    |          |

| Account Number | Description                        | 2016 Actual      | 2017 Actual      | 2018 Actual      | 2019 Budget      | 2019 Actual 9/30 | 2019 Forecast    | 2020 Staff       | 2020 TMO         | 2020 BOS |
|----------------|------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------|
| 01-410-420     | Dues, Subscriptions, & Memberships | 1,665            | 1,250            | 2,783            | 2,500            | 6,356            | 6,356            | 2,500            | 2,500            |          |
|                | Police Chief's Association         |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Montgomery County FOP              |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Montgomery County MIRT             |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | NTO                                |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Maglocen                           |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | PA Criminal Law                    |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Undesignated/Other                 |                  |                  |                  |                  |                  |                  |                  |                  |          |
| 01-410-450     | Contracted Services                | 68,770           | 89,956           | 84,223           | 92,000           | 65,906           | 87,500           | 90,000           | 90,000           |          |
|                | Comcast Cable                      |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Plan-It Software Maintenance       |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | All Traffic Solutions              |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Animal Control                     |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | IT Services                        |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Eagle Wireless                     |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Accreditation                      |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Cody Software Contract             |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Undesignated/Other                 |                  |                  |                  |                  |                  |                  |                  |                  |          |
| 01-410-455     | Labor Counsel Services (Police)    | 0                | 0                | 0                | 70,000           | 33,492           | 35,000           | 35,000           | 35,000           |          |
|                | Eckert Seamans Cherin & Mellott    |                  |                  |                  |                  |                  |                  |                  |                  |          |
| 01-410-460     | Miscellaneous                      | 5,200            | 4,619            | 2,497            | 4,000            | 2,544            | 3,500            | 4,000            | 4,000            |          |
|                | Petty Cash Reimbursements          |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Undesignated                       |                  |                  |                  |                  |                  |                  |                  |                  |          |
| 01-410-500     | Contributions, Grants & Subsidies  | 3,000            | 3,000            | 3,000            | 3,000            | 0                | 3,000            | 3,000            | 3,000            |          |
| 01-410-700     | Capital Purchases                  | 144,122          | 0                | 122,444          | 93,900           | 138,758          | 91,979           | 104,900          | 38,100           |          |
| 01-410-800     | Capital Assessment                 | 120,896          | 0                | 0                | 0                | 0                | 0                | 141,111          | 0                |          |
|                |                                    | <b>6,037,010</b> | <b>5,925,154</b> | <b>6,240,617</b> | <b>6,540,989</b> | <b>4,991,536</b> | <b>6,538,762</b> | <b>7,127,520</b> | <b>6,740,709</b> | <b>0</b> |

| Account Number                          | Description  | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|---|--|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| <b>Department of Emergency Services</b> |  |             |             |             |             |                  |               |            |          |          |
| 01-411-140                              | Salary-Fire Chief<br>Restructured and Expanded Position (1)  | 78,437      | 88,463      | 78,635      | 100,000     | 0                | 28,300        | 110,000    | 109,000  |          |
| 01-411-145                              | Salary-Fire Staff<br>Assistant Fire Chief (2)<br>Emergency Management Coordinator (1)<br>Career Firefighter (5)  | 204,211     | 245,575     | 295,898     | 415,000     | 311,729          | 415,000       | 581,964    | 559,464  |          |
| 01-411-146                              | Volunteer Recruitment and Retention  | 902         | 3,182       | 1,190       | 5,000       | 688              | 5,000         | 5,000      | 5,000    |          |
| 01-411-147                              | Administrative Assistant   | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0        |          |
| 01-411-150                              | Volunteer Incentive Program  | 70,728      | 45,000      | 45,054      | 45,000      | 0                | 45,000        | 45,000     | 45,000   |          |
| 01-411-151                              | Group Benefits<br>Health Insurance<br>Dental Insurance<br>Vision Insurance<br>FICA<br>Life Insurance<br>Short/Long-Term Disability<br>Workers Compensation | 207,998     | 243,735     | 222,838     | 345,000     | 187,403          | 247,000       | 395,000    | 395,000  |          |
| 01-411-182                              | Longevity  | 250         | 250         | 500         | 0           | 0                | 0             | 250        | 250      |          |
| 01-411-183                              | Overtime   | 24,048      | 17,639      | 27,330      | 48,000      | 44,626           | 60,000        | 55,500     | 55,500   |          |
| 01-411-185                              | Employee Incentive Program   | 15,750      | 17,500      | 21,000      | 21,000      | 0                | 21,000        | 14,000     | 24,500   |          |
| 01-411-190                              | Pension Allocation<br>2020 Minimum Municipal Obligation  | 26,785      | 43,053      | 59,027      | 72,100      | 50,000           | 72,100        | 57,083     | 57,083   |          |
| 01-411-191                              | Pension Allocation - DC  | 0           | 0           | 0           | 0           | 0                | 0             | 40,938     | 40,938   |          |
| 01-411-210                              | Office Supplies<br>Wrigley's/ W.B. Mason/ Fire Forms   | 993         | 416         | 759         | 1,250       | 820              | 1,250         | 4,000      | 4,000    |          |
| 01-411-220                              | Operating Supplies   | 998         | 1,072       | 2,763       | 1,000       | 1,103            | 3,000         | 4,000      | 4,000    |          |
| 01-411-231                              | Vehicle Fuel   | 8,279       | 9,235       | 11,692      | 11,650      | 5,255            | 11,650        | 11,500     | 0        |          |
| 01-411-238                              | Clothing & Uniforms<br>Shoe Allowance<br>Uniforms  | 8,767       | 9,963       | 12,638      | 12,500      | 11,299           | 13,750        | 23,000     | 23,000   |          |
| 01-411-260                              | Small Tools/Minor Equipment<br>Hand Tools/ AEDs/ Fire Hose & Extinguishers<br>Undesignated   | 16,527      | 19,876      | 15,903      | 16,000      | 3,896            | 5,000         | 19,000     | 19,000   |          |

| Account Number | Description                              | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|----------------|--|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| 01-411-310     | Per Diem Firefighters                    | 18,743      | 28,209      | 49,079      | 137,000     | 94,535           | 137,000       | 137,000    | 137,000  |          |
| 01-411-311     | Audit Fire Plan System                   | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0        |          |
| 01-411-313     | Planning Assistance                      | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0        |          |
| 01-411-317     | Training/Seminars                        | 20,251      | 10,528      | 13,126      | 23,000      | 3,950            | 6,000         | 23,000     | 23,000   |          |
|                | First Aid Certifications                 |             |             |             |             |                  |               |            |          |          |
|                | ILT                                      |             |             |             |             |                  |               |            |          |          |
|                | NFPA                                     |             |             |             |             |                  |               |            |          |          |
|                | CFPS                                     |             |             |             |             |                  |               |            |          |          |
|                | Emergency Responder                      |             |             |             |             |                  |               |            |          |          |
|                | Continuing Education                     |             |             |             |             |                  |               |            |          |          |
|                | Fire Investigation Seminars              |             |             |             |             |                  |               |            |          |          |
|                | Undesignated                             |             |             |             |             |                  |               |            |          |          |
| 01-411-321     | Telephone/Communications                 | 8,497       | 10,376      | 10,934      | 11,000      | 8,182            | 11,000        | 10,000     | 0        |          |
|                | Verizon Wireless/ Line Systems/ Comstar  |             |             |             |             |                  |               |            |          |          |
| 01-411-325     | Postage                                  | 10          | 0           | 13          | 100         | 12               | 100           | 100        | 100      |          |
| 01-411-327     | Radio Equipment Maintenance              | 842         | 0           | 0           | 2,500       | 1,500            | 1,500         | 2,500      | 2,500    |          |
| 01-411-342     | Fire Street Map Reprint                  | 0           | 0           | 4,050       | 0           | 0                | 0             | 0          | 0        |          |
|                | Emergency Zone Maps                      |             |             |             |             |                  |               |            |          |          |
| 01-411-350     | Insurance - Liability                    | 700         | 748         | 5,769       | 800         | 800              | 800           | 800        | 0        |          |
|                | PIRMA Liability Insurance Pool           |             |             |             |             |                  |               |            |          |          |
| 01-411-351     | Insurance - Auto/Fire Trucks             | 28,620      | 29,592      | 23,298      | 30,000      | 31,882           | 32,000        | 32,000     | 0        |          |
|                | PIRMA Auto/Fire Liability Insurance Pool |             |             |             |             |                  |               |            |          |          |
| 01-411-361     | Electricity/Heat                         | 7,769       | 5,740       | 6,476       | 7,000       | 4,482            | 7,000         | 7,000      | 0        |          |
| 01-411-363     | Hydrant Service                          | 123,826     | 132,715     | 95,863      | 140,000     | 84,103           | 120,000       | 145,000    | 145,000  |          |
|                | Borough of Phoenixville                  |             |             |             |             |                  |               |            |          |          |
|                | PAWC                                     |             |             |             |             |                  |               |            |          |          |
| 01-411-366     | Water Service                            | 312         | 301         | 256         | 350         | 211              | 350           | 350        | 0        |          |
| 01-411-374     | Repair/Maintenance Services              | 26,313      | 21,219      | 19,047      | 19,000      | 19,000           | 19,000        | 35,000     | 35,000   |          |
|                | Vehicle Repairs                          |             |             |             |             |                  |               |            |          |          |
|                | Undesignated                             |             |             |             |             |                  |               |            |          |          |

| Account Number | Description                        | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO  | 2020 BOS |
|----------------|------------------------------------|-------------|-------------|-------------|-------------|------------------|---------------|------------|-----------|----------|
| 01-411-380     | Rentals                            | 0           | 0           | 0           | 500         | 0                | 250           | 500        | 500       | 500      |
| 01-411-414     | Training Drills                    | 532         | 971         | 440         | 500         | 0                | 500           | 0          | 0         | 0        |
| 01-411-420     | Dues, Subscriptions, & Memberships | 2,205       | 455         | 1,130       | 2,500       | 1,183            | 2,500         | 4,000      | 4,000     |          |
|                | IAAI                               |             |             |             |             |                  |               |            |           |          |
|                | NAFI                               |             |             |             |             |                  |               |            |           |          |
|                | NFPA                               |             |             |             |             |                  |               |            |           |          |
|                | ICC                                |             |             |             |             |                  |               |            |           |          |
|                | KEMI                               |             |             |             |             |                  |               |            |           |          |
|                | PACO                               |             |             |             |             |                  |               |            |           |          |
| 01-411-450     | Contracted Services                | 43,989      | 35,443      | 44,489      | 45,000      | 36,825           | 45,000        | 62,000     | 62,000    |          |
|                | Physicals                          |             |             |             |             |                  |               |            |           |          |
|                | Equipment Testing/Cleaning         |             |             |             |             |                  |               |            |           |          |
|                | IT/Cloud Contract                  |             |             |             |             |                  |               |            |           |          |
|                | Repeater Rental                    |             |             |             |             |                  |               |            |           |          |
|                | Pager Software                     |             |             |             |             |                  |               |            |           |          |
|                | Undesignated                       |             |             |             |             |                  |               |            |           |          |
| 01-411-460     | Fire Prevention Expense            | 1,622       | 6,165       | 5,659       | 8,000       | 6,969            | 8,000         | 12,000     | 12,000    |          |
|                | Community Day/School Visits        |             |             |             |             |                  |               |            |           |          |
| 01-411-462     | Miscellaneous                      | 764         | 227         | 925         | 500         | 80               | 250           | 1,000      | 1,000     |          |
| 01-411-500     | Emergency Management Expenses      | 0           | 0           | 0           | 0           | 0                | 0             | 2,500      | 2,500     |          |
| 01-411-540     | Contribution to Volunteer Fire     | 242,705     | 183,531     | 200,000     | 200,000     | 0                | 200,000       | 200,000    | 200,000   |          |
| 01-411-550     | EMS Contribution                   | 0           | 50,000      | 50,000      | 50,000      | 50,000           | 50,000        | 50,000     | 50,000    |          |
| 01-411-700     | Capital Purchases                  | 55,780      | 10,197      | 188,522     | 2,600       | 30,174           | 30,174        | 992,000    | 112,400   |          |
| 01-411-800     | Capital Assessment                 | 0           | 278,084     | 23,986      | 382,444     | 382,444          | 382,444       | 7,747,939  | 382,444   |          |
|                |                                    | 1,248,153   | 1,549,460   | 1,538,289   | 2,156,294   | 1,373,151        | 1,981,918     | 10,830,924 | 2,511,179 | 0        |

| Account Number                                  | Description                             | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|---|---|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| <b><u>Department of Planning and Zoning</u></b> |   |             |             |             |             |                  |               |            |          |          |
| 01-414-130                                      | Salary - Zoning Administrator           | 54,171      | 0           | 0           | 0           | 0                | 0             | 0          | 0        | 0        |
| 01-414-135                                      | Salary-Dir. of Plan., Zon., & Com. Dev. | 91,827      | 110,725     | 0           | 0           | 0                | 0             | 0          | 0        | 0        |
| 01-414-140                                      | Salaries & Wages                        | 116,499     | 117,588     | 121,119     | 141,132     | 101,405          | 113,000       | 141,132    | 115,000  |          |
|   | Executive Assistant/Paralegal (2)       |             |             |             |             |                  |               |            |          |          |
|   | PT Staff                                |             |             |             |             |                  |               |            |          |          |
|   | Permit Clerk (1)                        |             |             |             |             |                  |               |            |          |          |
| 01-414-145                                      | Salary - Building Code Officials        | 156,580     | 121,579     | 83,461      | 86,262      | 63,988           | 86,262        | 86,262     | 86,262   |          |
|   | Residential Building Inspector (1)      |             |             |             |             |                  |               |            |          |          |
| 01-414-150                                      | Group Benefits                          | 184,420     | 143,924     | 87,549      | 110,000     | 55,242           | 72,000        | 72,000     | 70,000   |          |
|   | Health Insurance                        |             |             |             |             |                  |               |            |          |          |
|   | Dental Insurance                        |             |             |             |             |                  |               |            |          |          |
|   | Vision Insurance                        |             |             |             |             |                  |               |            |          |          |
|   | FICA                                    |             |             |             |             |                  |               |            |          |          |
|   | Other Insurances                        |             |             |             |             |                  |               |            |          |          |
| 01-414-180                                      | Other Salaries & Wages                  | 1,620       | 2,080       | 2,100       | 3,000       | 0                | 2,500         | 3,000      | 2,500    |          |
|   | PC and ZHB Board Fee                    |             |             |             |             |                  |               |            |          |          |
| 01-414-182                                      | Longevity                               | 2,750       | 3,250       | 2,500       | 2,500       | 2,500            | 2,500         | 1,000      | 1,000    |          |
| 01-414-183                                      | Overtime                                | 1,765       | 3,656       | 2,219       | 2,500       | 1,295            | 2,500         | 4,000      | 3,500    |          |
| 01-414-190                                      | Pension Allocation                      | 106,851     | 99,708      | 80,142      | 66,500      | 60,000           | 66,500        | 44,650     | 44,650   |          |
| 01-414-191                                      | Pension Allocation - DC                 |             |             |             |             |                  |               | 4,992      | 4,992    |          |
| 01-414-210                                      | Office Supplies                         | 698         | 562         | 1,396       | 1,500       | 818              | 1,500         | 1,500      | 1,250    |          |
|   | Wrigley's / W.B. Mason Allocation       |             |             |             |             |                  |               |            |          |          |
| 01-414-231                                      | Vehicle Fuel                            | 1,234       | 898         | 994         | 1,100       | 325              | 1,100         | 1,000      | 0        |          |
| 01-414-238                                      | Clothing & Uniforms                     | 1,035       | 641         | 401         | 1,000       | 580              | 750           | 750        | 600      |          |
|   | Shoe Allowance                          |             |             |             |             |                  |               |            |          |          |
|   | Uniforms                                |             |             |             |             |                  |               |            |          |          |
| 01-414-242                                      | Operating Supplies                      | 200         | 9           | 84          | 250         | 4                | 100           | 100        | 100      |          |
|   | Undesignated                            |             |             |             |             |                  |               |            |          |          |
| 01-414-260                                      | Small Tools/Minor Equipment             | 47          | 0           | 0           | 200         | 0                | 50            | 100        | 100      |          |
|   | Measuring/Other Tools                   |             |             |             |             |                  |               |            |          |          |

| Account Number | Description  | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|----------------|--|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| 01-414-311     | ZHB Solicitor - Litigation<br>O'Donnell, Weiss & Mattei                                | 25,746      | 80,179      | 96,064      | 50,000      | 49,449           | 76,000        | 75,000     | 65,000   |          |
| 01-414-313     | Engineering Services<br>Gilmore & Associates<br>McMahon Associates                     | 95,033      | 41,373      | 74,079      | 80,000      | 91,418           | 115,000       | 110,000    | 105,000  |          |
| 01-414-314     | Court Reporter   | 2,588       | 4,978       | 5,045       | 5,000       | 2,575            | 5,000         | 5,000      | 5,000    |          |
| 01-414-316     | Planning Assistance Contract<br>Grace Planning Associates                              | 60,038      | 49,025      | 76,583      | 125,000     | 51,150           | 84,000        | 125,000    | 125,000  |          |
| 01-414-317     | Training<br>PACO<br>PENNBOC<br>BCO<br>Seminars (Undesignated)                          | 2,519       | 3,020       | 511         | 1,000       | 1,238            | 1,338         | 1,500      | 1,500    |          |
| 01-414-321     | Telephone<br>Verizon/ Verizon Wireless/ Line Systems/ Comstar                          | 5,727       | 6,893       | 5,534       | 5,750       | 4,019            | 5,750         | 5,750      | 5,750    | 0        |
| 01-414-325     | Postage  | 62          | 739         | 10          | 1,500       | 0                | 250           | 1,500      | 1,000    |          |
| 01-414-341     | Advertising<br>SALDO Public Hearings<br>Zoning Text and Map Amendments<br>Undesignated | 0           | 1,658       | 11,141      | 1,750       | 1,670            | 1,750         | 1,750      | 1,750    |          |
| 01-414-342     | Printing<br>Planning & Zoning Forms  | 964         | 0           | 0           | 1,500       | 0                | 250           | 1,500      | 1,000    |          |
| 01-414-351     | Insurance - Auto<br>PIRMA Insurance Pool   | 2,111       | 2,457       | 2,001       | 2,500       | 2,231            | 2,500         | 2,500      | 2,500    | 0        |
| 01-414-361     | Electricity/Heat   | 7,640       | 5,647       | 6,371       | 6,500       | 4,409            | 6,500         | 6,500      | 0        |          |
| 01-414-366     | Water Service  | 250         | 241         | 205         | 275         | 170              | 275           | 275        | 275      | 0        |

| Account Number | Description   | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|----------------|---|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| 01-414-380     | Rentals/Leases<br>Wide Format Printer   | 5,961       | 5,451       | 6,644       | 7,500       | 3,174            | 5,500         | 12,500     | 12,500   |          |
| 01-414-420     | Dues, Subscriptions, & Memberships<br>EDM Publishers<br>PACO  | 1,154       | 659         | 553         | 1,200       | 285              | 500           | 1,000      | 750      |          |
| 01-414-425     | Seminars<br>Combined with 01-414-317 (Training)   | 0           | 0           | 11          | 0           | 0                | 0             | 0          | 0        |          |
| 01-414-450     | Contracted Services<br>IT Contract<br>Mapping Services (Carrigan)<br>Commercial Building Inspection Service | 10,808      | 50,123      | 61,978      | 57,000      | 27,564           | 50,000        | 65,000     | 62,000   |          |
| 01-414-451     | Contracted Services/Dept. Management  | 0           | 0           | 6,817       | 0           | 0                | 0             | 0          | 0        |          |
| 01-414-455     | Historic Resource Service   | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0        |          |
| 01-414-470     | Repair/Maintenance Services<br>Vehicle Inspection/Maintenance   | 0           | 0           | 3,206       | 1,000       | 580              | 750           | 1,000      | 1,000    |          |
| 01-414-530     | DCED Permit Fee<br>\$4.50 per permit reimbursed by permit requestor   | 3,224       | 3,708       | 3,938       | 3,000       | 1,940            | 3,000         | 3,000      | 3,000    |          |
| 01-414-600     | GIS Upgrades<br>GIS Software and County Updates   | 0           | 2,300       | 28,927      | 36,000      | 25,610           | 32,500        | 36,000     | 35,000   |          |
| 01-414-700     | Minor Capital Assessment  | 11,873      | 5,304       | 843         | 86,200      | 942              | 942           | 7,600      | 3,600    |          |
| 01-414-800     | Capital Assessment  | 0           | 0           | 136,444     | 82,320      | 82,320           | 82,320        | 147,444    | 82,320   |          |
|                |   | 955,397     | 868,373     | 908,870     | 970,939     | 636,901          | 822,887       | 970,305    | 835,374  | 0        |

| Account Number                           | Description   | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO  | 2020 BOS |
|--|---|-------------|-------------|-------------|-------------|------------------|---------------|------------|-----------|----------|
| <b><u>Department of Public Works</u></b> |   |             |             |             |             |                  |               |            |           |          |
| 01-430-122                               | Salary - Public Works Director  | 91,933      | 100,776     | 104,303     | 107,804     | 78,779           | 107,804       | 107,804    | 107,804   |          |
| 01-430-140                               | Salary - Public Works Administration<br>Administrative Assistant (1)  | 53,348      | 54,897      | 56,819      | 58,726      | 43,715           | 58,726        | 58,726     | 58,726    |          |
| 01-430-141                               | Salary - Full-Time Staff<br>Foremen (3)<br>Class A Laborer (10)   | 906,037     | 864,782     | 836,145     | 854,000     | 615,939          | 846,939       | 1,050,000  | 1,050,000 |          |
| 01-430-142                               | Salary-Permanent Part-Time Staff  | 15,998      | 18,185      | 27,212      | 26,800      | 27,342           | 27,342        | 26,800     | 26,800    |          |
| 01-430-143                               | Salary-Seasonal Employees<br>Seasonal Workers (4)   | 32,851      | 30,404      | 47,874      | 37,000      | 20,726           | 27,635        | 37,000     | 30,000    |          |
| 01-430-150                               | Group Benefits  | 3,383       | 0           | 0           | 0           | 0                | 0             | 0          | 0         |          |
| 01-430-151                               | PW Employee Benefits-Combined<br>Health Insurance<br>Dental Insurance<br>Vision Insurance<br>FICA<br>Other Insurances | 596,663     | 503,512     | 489,265     | 564,000     | 355,099          | 532,649       | 600,000    | 600,000   |          |
| 01-430-182                               | Longevity   | 7,500       | 7,500       | 8,500       | 7,250       | 5,500            | 7,250         | 7,000      | 7,000     |          |
| 01-430-183                               | Overtime  | 79,639      | 57,457      | 70,496      | 75,000      | 77,490           | 103,320       | 80,000     | 80,000    |          |
| 01-430-190                               | Pension Allocation  | 223,095     | 239,217     | 295,916     | 323,000     | 320,000          | 323,000       | 301,997    | 301,997   |          |
| 01-430-191                               | Pension Allocation - DC   |             |             |             |             |                  |               | 12,763     | 12,763    |          |
| 01-430-210                               | Office Supplies   | 1,072       | 1,112       | 1,492       | 1,500       | 3,042            | 3,100         | 2,000      | 2,000     |          |
| 01-430-231                               | Vehicle Fuel  | 42,058      | 20,179      | 30,609      | 32,500      | 16,699           | 30,000        | 30,000     | 0         |          |
| 01-430-238                               | Clothing & Uniforms<br>Shoe Allowance<br>Uniforms   | 7,558       | 7,784       | 7,980       | 8,000       | 5,708            | 8,000         | 12,500     | 11,000    |          |

| Account Number | Description                     | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|----------------|---------------------------------|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| 01-430-245     | Operating Supplies              | 71,190      | 61,727      | 283,879     | 55,000      | 39,695           | 55,000        | 55,000     | 35,000   |          |
|                | Vehicle/Equipment Parts         |             |             |             |             |                  |               |            |          |          |
|                | Road Repair Supplies            |             |             |             |             |                  |               |            |          |          |
|                | Road Salt                       |             |             |             |             |                  |               |            |          |          |
|                | Signs                           |             |             |             |             |                  |               |            |          |          |
|                | Building Supplies               |             |             |             |             |                  |               |            |          |          |
|                | MS4 5-year permit requirements  |             |             |             |             |                  |               |            |          |          |
|                | Crack Sealer                    |             |             |             |             |                  |               |            |          |          |
|                | Herbicide Spray                 |             |             |             |             |                  |               |            |          |          |
|                | Thermoplastic Pavement Markings |             |             |             |             |                  |               |            |          |          |
|                | Orange Safety Fence             |             |             |             |             |                  |               |            |          |          |
|                | Undesignated                    |             |             |             |             |                  |               |            |          |          |
| 01-430-247     | Storm Sewer Supplies            | 0           | 0           | 0           | 0           | 0                | 0             | 52,000     | 35,000   |          |
| 01-430-250     | Repair/Maintenance Supplies     | 28,454      | 24,945      | 19,413      | 36,000      | 37,132           | 44,000        | 48,000     | 0        |          |
|                | Building Maintenance Supplies   |             |             |             |             |                  |               |            |          |          |
|                | Grass Seed                      |             |             |             |             |                  |               |            |          |          |
|                | Infield Mix                     |             |             |             |             |                  |               |            |          |          |
|                | Playground Mulch                |             |             |             |             |                  |               |            |          |          |
|                | Triple Ground Bed Mulch         |             |             |             |             |                  |               |            |          |          |
|                | Top Dress Soil                  |             |             |             |             |                  |               |            |          |          |
| 01-430-260     | Small Tools/Minor Equipment     | 0           | 0           | 4,983       | 1,500       | 1,661            | 1,661         | 2,000      | 2,000    |          |
|                | Building Maintenance Tools      |             |             |             |             |                  |               |            |          |          |
|                | Undesignated                    |             |             |             |             |                  |               |            |          |          |
| 01-430-313     | Engineering Services            | 350         | 0           | 665         | 1,000       | 0                | 0             | 1,000      | 750      |          |
| 01-430-317     | Training                        | 3,624       | 4,422       | 5,779       | 4,500       | 1,282            | 3,000         | 15,000     | 6,000    |          |
|                | Pesticide Licensing             |             |             |             |             |                  |               |            |          |          |
|                | PSU Cooperative                 |             |             |             |             |                  |               |            |          |          |
|                | Critical Information            |             |             |             |             |                  |               |            |          |          |
|                | Eastern PA Water Pollution      |             |             |             |             |                  |               |            |          |          |
|                | Focus on Training               |             |             |             |             |                  |               |            |          |          |
|                | Undesignated                    |             |             |             |             |                  |               |            |          |          |

| Account Number | Description   | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|----------------|---|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| 01-430-321     | Telephone<br>Verizon/Verizon Wireless/ Line Systems/ Comstar  | 14,426      | 17,718      | 14,985      | 17,500      | 11,492           | 17,500        | 17,500     | 0        |          |
| 01-430-325     | Postage   | 0           | 21          | 25          | 150         | 18               | 50            | 150        | 150      |          |
| 01-430-350     | Insurance - Liability<br>PIRMA Insurance Pool   | 68,956      | 55,515      | 46,089      | 69,500      | 75,049           | 75,049        | 76,000     | 0        |          |
| 01-430-351     | Insurance - Auto<br>PIRMA Insurance Pool  | 29,997      | 31,146      | 45,927      | 33,000      | 53,178           | 53,250        | 53,250     | 0        |          |
| 01-430-361     | Electricity/Heat  | 46,764      | 62,135      | 54,199      | 65,000      | 37,505           | 65,000        | 63,000     | 0        |          |
| 01-430-366     | Water Service   | 2,281       | 2,205       | 1,875       | 2,000       | 1,549            | 2,000         | 2,000      | 0        |          |
| 01-430-370     | Repair/Maintenance Services<br>Vehicle / Equipment Repairs<br>Traffic Signal Repairs<br>Minor Road Repairs<br>Elevator Inspections<br>Tree Work | 105,118     | 110,360     | 138,650     | 114,000     | 83,806           | 111,000       | 114,000    | 111,000  |          |
| 01-430-380     | Equipment and Office Rentals<br>Road Inspection Vehicle<br>Building Maintenance Rentals<br>Tub Grinder Rental<br>Copy Maching Lease             | 265         | 2,120       | 4,949       | 30,000      | 2,088            | 3,000         | 15,000     | 7,000    |          |
| 01-430-420     | Dues, Subscriptions, & Memberships<br>MCPWA<br>Amazon Prime<br>Undesignated   | 504         | 110         | 265         | 300         | 650              | 750           | 750        | 750      |          |

| Account Number | Description                           | 2016 Actual      | 2017 Actual      | 2018 Actual      | 2019 Budget      | 2019 Actual 9/30 | 2019 Forecast    | 2020 Staff       | 2020 TMO         | 2020 BOS |
|----------------|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------|
| 01-430-450     | Contracted Services                   | 208,090          | 239,559          | 316,797          | 256,880          | 289,264          | 370,000          | 370,000          | 370,000          |          |
|                | Elevator Contracts                    |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | PA One Call                           |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Mowing Contract                       |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Drug Testing                          |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Snow Plowing                          |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Weed Control / Fertilizer Contract    |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Lighting / Traffic Signal Maintenance |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Building Maintenance                  |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Window Cleaning                       |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | IT Contract                           |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Generator Service Contract            |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Preventive Maintenance of 45 PW Doors |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Fire Extinguisher Testing             |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Heating / AC Maintenance              |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Street Sweeping / Tree Removal        |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Minor Vehicle Upgrades                |                  |                  |                  |                  |                  |                  |                  |                  |          |
|                | Trash Service                         |                  |                  |                  |                  |                  |                  |                  |                  |          |
| 01-430-700     | Minor Capital Assessments             | 489,184          | 365,414          | 457,110          | 317,359          | 104,194          | 317,359          | 2,206,450        | 239,568          |          |
| 01-430-800     | Capital Assessment                    | 0                | 0                | 23,986           | 129,003          | 0                | 0                | 3,715,133        | 129,003          |          |
|                |                                       | <b>3,130,336</b> | <b>2,883,199</b> | <b>3,396,187</b> | <b>3,228,272</b> | <b>2,308,602</b> | <b>3,194,384</b> | <b>9,132,823</b> | <b>3,224,311</b> | <b>0</b> |

| Account Number                                   | Description  | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|--|--|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| <b><u>Department of Parks and Recreation</u></b> |  |             |             |             |             |                  |               |            |          |          |
| 01-454-145                                       | Salary - Parks and Recreation Director<br>Position restricted on August 1, 2018                        | 87,563      | 103,959     | 53,846      | 72,500      | 10,793           | 35,000        | 93,600     | 89,440   |          |
| 01-454-146                                       | Salary - Recreation Center Manager<br>Position restricted on August 1, 2018                            | 55,514      | 19,143      | 0           | 0           | 0                | 0             | 0          | 0        |          |
| 01-454-147                                       | Salary - Recreation Staff<br>Assistant Recreation Director (1)<br>Part-Time Employees (4)              | 191,827     | 202,400     | 261,715     | 360,000     | 172,290          | 203,300       | 152,790    | 134,500  |          |
| 01-454-148                                       | Salary - Other Recreation Staff  | 0           | 0           | 0           | 0           | 0                | 0             | 15,000     | 0        |          |
| 01-454-149                                       | Salary - Camps<br>Site Supervisors<br>Counselors   | 43,482      | 48,361      | 31,482      | 35,000      | 28,458           | 28,458        | 35,000     | 30,000   |          |
| 01-454-150                                       | Group Benefits<br>Health Insurance<br>Dental Insurance<br>Vision Insurance<br>FICA<br>Other Insurances | 103,779     | 70,636      | 91,052      | 143,500     | 59,454           | 65,000        | 143,500    | 116,000  |          |
| 01-454-182                                       | Longevity  | 250         | 500         | 0           | 0           | 0                | 0             | 0          | 0        |          |
| 01-454-190                                       | Pension Allocation   | 11,474      | 19,312      | 24,560      | 20,965      | 15,000           | 20,965        | 0          | 0        |          |
| 01-454-191                                       | Pension Allocation - DC  |             |             |             |             |                  |               | 15,085     | 15,085   |          |
| 01-454-210                                       | Office Supplies<br>Wrigley's / W.B. Mason  | 2,678       | 1,848       | 770         | 1,500       | 820              | 1,500         | 2,000      | 1,500    |          |
| 01-454-220                                       | Operating Supplies<br>Mulch / Infield Mix<br>Woodcarpet/ Playground Surfacing                          | 15,168      | 12,765      | 4,650       | 13,000      | 1,365            | 5,000         | 13,000     | 7,500    |          |

| Account Number | Description   | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO | 2020 BOS |
|----------------|---|-------------|-------------|-------------|-------------|------------------|---------------|------------|----------|----------|
| 01-454-231     | Vehicle Fuel  | 202         | 196         | 72          | 300         | 40               | 300           | 300        | 0        | 0        |
| 01-454-238     | Uniforms  | 247         | 1,840       | 879         | 1,250       | 0                | 1,250         | 3,000      | 1,250    |          |
| 01-454-290     | Ticket Sales<br>PRPS  | 99,461      | 99,463      | 78,555      | 77,500      | 55,344           | 75,000        | 77,500     | 75,000   |          |
| 01-454-313     | Engineering & Architectual Services   | 68          | 0           | 0           | 0           | 0                | 0             | 0          | 0        | 0        |
| 01-454-316     | Planning Assistance<br>Professional Assistance/ Grants  | 8,520       | 20,625      | 6,346       | 0           | 0                | 0             | 0          | 0        | 0        |
| 01-454-321     | Telephone<br>Verizon / Verizon Wireless / Line Systems / Comstar                                      | 3,665       | 4,337       | 2,152       | 3,800       | 2,278            | 3,800         | 3,800      | 0        |          |
| 01-454-325     | Postage   | 28          | 23          | 33          | 2,000       | 0                | 500           | 2,000      | 2,000    |          |
| 01-454-340     | Advertising, Printing & Binding   | 34          | 982         | 668         | 1,000       | 0                | 1,000         | 5,000      | 5,000    |          |
| 01-454-351     | Insurance - Auto  | 54          | 1,500       | 0           | 1,500       | 0                | 1,500         | 1,500      | 0        |          |
| 01-454-361     | Electricity/Heating   | 31,545      | 29,333      | 33,086      | 30,000      | 22,896           | 30,000        | 30,000     | 0        |          |
| 01-454-366     | Water Service   | 20,622      | 19,932      | 16,954      | 16,500      | 14,004           | 16,500        | 15,500     | 0        |          |
| 01-454-380     | Rentals/Leases<br>Recreation Center Machines<br>Xerox Copy Machine                                    | 30,079      | 9,151       | 5,866       | 6,000       | 5,342            | 6,000         | 6,000      | 6,000    |          |
| 01-454-420     | Dues, Subscriptions, & Memberships<br>P.V. Chamber of Commerce<br>National Recreation<br>Undesignated | 700         | 589         | 962         | 1,000       | 280              | 500           | 2,000      | 1,500    |          |
| 01-454-425     | Training/Seminars<br>National Recreation<br>Online AHA<br>NRPA<br>Undesignated                        | 3,736       | 3,258       | 3,496       | 4,000       | 3,467            | 4,000         | 6,000      | 4,500    |          |

| Account Number | Description                            | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO  | 2020 BOS |
|----------------|--|-------------|-------------|-------------|-------------|------------------|---------------|------------|-----------|----------|
| 01-454-430     | Participant Recreation (Fee Based)     | 141,414     | 121,405     | 84,990      | 110,000     | 55,294           | 75,000        | 125,000    | 110,000   |          |
|                | Bus Trips                              |             |             |             |             |                  |               |            |           |          |
|                | Golf Outing                            |             |             |             |             |                  |               |            |           |          |
|                | Summer Camps                           |             |             |             |             |                  |               |            |           |          |
|                | Program Trainers                       |             |             |             |             |                  |               |            |           |          |
|                | Camp Trainers                          |             |             |             |             |                  |               |            |           |          |
| 01-454-440     | Participant Recreation (Non-Fee Based) | 67,903      | 61,891      | 29,469      | 35,000      | 34,996           | 40,000        | 40,000     | 40,000    |          |
|                | Community Day                          |             |             |             |             |                  |               |            |           |          |
|                | Movies and Summer Concerts             |             |             |             |             |                  |               |            |           |          |
| 01-454-450     | Contracted Services                    | 90,690      | 119,223     | 82,472      | 90,000      | 119,625          | 195,000       | 285,000    | 285,000   |          |
|                | IT Contract                            |             |             |             |             |                  |               |            |           |          |
|                | Portable Toilet Service                |             |             |             |             |                  |               |            |           |          |
|                | MyRec Software / Civic Rec Software    |             |             |             |             |                  |               |            |           |          |
|                | Recreation Center Maintenance          |             |             |             |             |                  |               |            |           |          |
|                | Recreation Center WiFi / Comstar       |             |             |             |             |                  |               |            |           |          |
| 01-454-462     | Miscellaneous/Refunds                  | 2,342       | 1,425       | 5,978       | 3,000       | 947              | 1,500         | 3,000      | 2,500     |          |
| 01-454-500     | Contributions, Grants, Subsidies       | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0         |          |
| 01-454-700     | Capital Purchases                      | 6,361       | 2,598       | 41,226      | 0           | 23,694           | 23,694        | 2,263,100  | 78,529    |          |
| 01-454-800     | Capital Assessment                     | 0           | 0           | 28,743      | 17,341      | 0                | 17,341        | 1,367,700  | 17,341    |          |
| 01-454-900     | Open Space Contribution                | 0           | 0           | 120,000     | 0           | 0                | 194,548       | 120,000    | 0         |          |
|                |  | 1,019,405   | 976,695     | 1,010,022   | 1,046,656   | 626,387          | 1,046,656     | 4,826,375  | 1,022,645 | 0        |

| Account Number   | Description                             | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Budget | 2019 Actual 9/30 | 2019 Forecast | 2020 Staff | 2020 TMO   | 2020 BOS |
|--|---|-------------|-------------|-------------|-------------|------------------|---------------|------------|------------|----------|
| <b><u>Interfund Transfers and Miscellaneous Expenses</u></b> |   |             |             |             |             |                  |               |            |            |          |
| 01-480-000   | Miscellaneous Expenditures              | 14,586      | 6,202       | 9,831       | 9,740       | 19,959           | 20,000        | 15,000     | 12,371     |          |
| 01-480-200   | Miscellaneous Donations                 | 0           | 0           | 270         | 300         | 0                | 300           | 300        | 300        |          |
| 01-485-000   | Unemployment Compensation               | 14,437      | 2,755       | 17,040      | 25,000      | 0                | 17,000        | 25,000     | 17,000     |          |
| 01-491-100   | Refunds of Prior Year Revenues          | 0           | 0           | 0           | 500         | 15,699           | 15,699        | 500        | 500        |          |
| 01-491-200   | Refunds of Current Year Revenues        | 7,036       | 10,921      | 409         | 7,500       | 11,598           | 11,598        | 10,000     | 10,000     |          |
| 01-492-500   | Wage Adjust Contingency-Equity, COLA    | 14,395      | 0           | 0           | 19,416      | 0                | 0             | 139,250    | 178,000    |          |
| 01-492-880   | Transfer to Post Retirement Health Fund | 0           | 0           | 533,700     | 0           | 0                | 0             | 0          | 0          |          |
| 01-492-890   | Transfer to Firemen's Relief Fund       | 225,498     | 203,274     | 186,282     | 203,000     | 0                | 203,000       | 203,000    | 203,000    |          |
| 01-492-900   | Transfer to Police Pension Fund         | 25,000      | 0           | 0           | 0           | 0                | 0             | 0          | 0          |          |
| 01-492-910   | Transfer to Fire Pension Fund           | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0          |          |
| 01-492-920   | Transfer to Non-Uniform Pension Fund    | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0          |          |
| 01-492-930   | Transfer to Recreation Fund             | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0          |          |
| 01-492-950   | Transfer to Capital Expenditure Fund    | 68,133      | 2,805,219   | 3,657,500   | 940,000     | 940,000          | 940,000       | 940,000    | 0          |          |
| 01-492-960   | Transfer to Fire Apparatus Fund         | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0          |          |
| 01-492-965   | Transfer to Payroll Fund                | 0           | 0           | 0           | 0           | 0                | 0             | 0          | 0          |          |
| 01-492-970   | Transfer to Capital Equipment Fund      | 159,070     | 0           | 0           | 0           | 0                | 0             | 3,865,152  | 3,918,435  |          |
|  |   | 528,154     | 3,028,372   | 4,405,032   | 1,205,456   | 987,256          | 1,207,597     | 5,198,202  | 4,339,606  | 0        |
|  |   | 14,470,505  | 16,788,011  | 19,640,064  | 17,170,000  | 12,473,067       | 16,818,952    | 40,414,197 | 21,556,000 | 0        |

## **2020 CAPITAL IMPROVEMENT PLAN DETAIL**

| CAPITAL<br>REVENUE<br>DESCRIPTIONS | 2020 CAPITAL FUNDING SOURCES        |                                |                          |                          |                                  |                              |                            |  | Total<br>Available<br>Funds |
|------------------------------------|-------------------------------------|--------------------------------|--------------------------|--------------------------|----------------------------------|------------------------------|----------------------------|--|-----------------------------|
|                                    | Capital<br>Assessment<br>Allocation | Capital<br>Investment<br>Trust | State<br>Liquid<br>Fuels | Sewer<br>Capital<br>Fund | Capital<br>Financing<br>Proceeds | Park &<br>Open Space<br>Fund | Grants<br>and<br>Donations |  |                             |
|                                    | 347,018                             | 179,000                        | 440,000                  | 12,557,469               | 6,235,532                        | 1,203,947                    |                            |  |                             |

#### CAPITAL REVENUES

##### Capital Investment Trust and Minor Capital Contributions

|                         |         |           |
|-------------------------|---------|-----------|
| Board of Supervisors    | 0       | 0         |
| Township Administration | 18,520  | 125,180   |
| Police Department       | 38,100  | 66,800    |
| Emergency Services      | 112,400 | 879,600   |
| Public Works            | 239,568 | 1,719,371 |
| Planning                | 3,600   | 4,000     |
| Parks and Recreation    | 78,529  | 384,574   |

##### State Revenue Sharing

|                    |         |
|--------------------|---------|
| State Liquid Fuels | 680,000 |
|--------------------|---------|

##### Other Incoming Revenues

|                                 |         |
|---------------------------------|---------|
| Capital and Debt Service Fund   | 883,266 |
| Sewer Capital Revenues          |         |
| Developer Recreation Fees       |         |
| Closeout of Fire Apparatus Fund | 440,000 |

| CAPITAL<br>REVENUE<br>DESCRIPTIONS                      | 2020 CAPITAL FUNDING SOURCES        |                                |                          |                          |                                  |                              |                            | Total<br>Available<br>Funds |
|---|-------------------------------------|--------------------------------|--------------------------|--------------------------|----------------------------------|------------------------------|----------------------------|-----------------------------|
|   | Capital<br>Assessment<br>Allocation | Capital<br>Investment<br>Trust | State<br>Liquid<br>Fuels | Sewer<br>Capital<br>Fund | Capital<br>Financing<br>Proceeds | Park &<br>Open Space<br>Fund | Grants<br>and<br>Donations |                             |
| <b><u>Grants and Donations</u></b>                      |                                     |                                |                          |                          |                                  |                              |                            |                             |
| PennDOT Multimodal Grant                                |                                     |                                |                          |                          |                                  |                              |                            | 927,000                     |
| Congestion, Mitigation and Air Quality Grant            |                                     |                                |                          |                          |                                  |                              |                            | 0                           |
| Transportation & Community Development Initiative Grant |                                     |                                |                          |                          |                                  |                              |                            | 0                           |
| C2P2 Grant  |                                     |                                |                          |                          |                                  |                              |                            | 0                           |
| Green Light GO Grant                                    |                                     |                                |                          |                          |                                  |                              |                            | 239,230                     |
| PA Small Water and Sewer Grant                          |                                     |                                |                          |                          |                                  |                              |                            | 0                           |
| DOW Grant   |                                     |                                |                          |                          |                                  |                              |                            | 0                           |
| Miscellaneous Donations                                 |                                     |                                |                          |                          |                                  |                              |                            | 0                           |
| Lock 60 to Upper Schuylkill Valley Park Trail           |                                     |                                |                          |                          |                                  |                              |                            | 198,000                     |
| DCNR Grants   |                                     |                                |                          |                          |                                  |                              |                            | 0                           |
| DCED Grants   |                                     |                                |                          |                          |                                  |                              |                            | 0                           |
| <b>TOTAL CAPITAL REVENUE SOURCES</b>                    | <b>1,721,001</b>                    | <b>3,798,525</b>               | <b>1,120,000</b>         | <b>12,557,469</b>        | <b>6,235,532</b>                 | <b>1,203,947</b>             | <b>1,364,230</b>           | <b>0</b>                    |

| CAPITAL<br>PROJECT<br>DESCRIPTIONS | Estimated<br>Project<br>Costs | 2020 CAPITAL FUNDING SOURCES        |                                |                          |                          |                                  |                              |                            |
|------------------------------------|-------------------------------|-------------------------------------|--------------------------------|--------------------------|--------------------------|----------------------------------|------------------------------|----------------------------|
|                                    |                               | Capital<br>Assessment<br>Allocation | Capital<br>Investment<br>Trust | State<br>Liquid<br>Fuels | Sewer<br>Capital<br>Fund | Capital<br>Financing<br>Proceeds | Park &<br>Open Space<br>Fund | Grants<br>and<br>Donations |

### CAPITAL EXPENSES

#### Board of Supervisors

##### *Debt Service Payment Schedules*

Municipal Center - Payment 2/10: \$147,339

147,339 (147,339)

#### Township Administration

##### *Capital Investment Trust Payback Schedules*

Municipal Center - Payment 2/10: \$124,819

124,819 (124,819)

Video GPS System - Payment 1/5: \$8,300

41,500 (8,300) (33,200)

##### *Capital Financing Projects*

Municipal Center Safety Upgrades - Payment 1/10: \$10,000

100,000 (10,000) (90,000)

Fire Safe and Cabinets - Payment 1/10: \$220

2,200 (220) (1,980)

#### Police Department

##### *Capital Investment Trust Payback Schedules*

New Police Building - Sewer Loan Payback 4/20: \$225,000

225,000 (225,000)

2020 Technology Upgrades

21,400 (21,400)

##### *Capital Investment Trust Projects*

Dodge Charger - Payment 1/5: \$6,000

30,000 (6,000) (24,000)

Ram Truck - Payment 1/5: \$7,400

37,000 (7,400) (29,600)

Upfiting Vehicles - Payment 1/5: \$3,300

16,500 (3,300) (13,200)

| CAPITAL<br>PROJECT<br>DESCRIPTIONS                         | Estimated<br>Project<br>Costs | 2020 CAPITAL FUNDING SOURCES        |                                |                          |                          |                                  |                              |                            |  |
|--|-------------------------------|-------------------------------------|--------------------------------|--------------------------|--------------------------|----------------------------------|------------------------------|----------------------------|--|
|  |                               | Capital<br>Assessment<br>Allocation | Capital<br>Investment<br>Trust | State<br>Liquid<br>Fuels | Sewer<br>Capital<br>Fund | Capital<br>Financing<br>Proceeds | Park &<br>Open Space<br>Fund | Grants<br>and<br>Donations |  |
| <b><u>Fire and Emergency Services</u></b>                  |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| <i>Capital Investment Trust Payback Schedules</i>          |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| New Emergency Services Building - Payment 1/20: \$ 382,444 | 382,444                       | (382,444)                           |                                |                          |                          |                                  |                              |                            |  |
| Personal Protective Equipment - Payment 1/5: \$4,000       | 20,000                        | (4,000)                             | (16,000)                       |                          |                          |                                  |                              |                            |  |
| <i>Long-Term Capital Financing</i>                         |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| New Emergency Services Facility                            | 6,000,000                     |                                     |                                |                          |                          |                                  | (6,000,000)                  |                            |  |
| <i>Capital Investment Trust Projects</i>                   |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| Fire Engine Replacement - Payment 1/10: \$70,000           | 700,000                       | (70,000)                            | (630,000)                      |                          |                          |                                  |                              |                            |  |
| Fire Hose/Equipment - Payment 1/10: \$20,000               | 200,000                       | (20,000)                            | (180,000)                      |                          |                          |                                  |                              |                            |  |
| SCBA Upgrade - Payment 1/5: \$6,400                        | 32,000                        | (6,400)                             | (25,600)                       |                          |                          |                                  |                              |                            |  |
| Technology Replacement                                     | 5,000                         | (5,000)                             |                                |                          |                          |                                  |                              |                            |  |
| Vehicle for new Chief - Payment 1/5: \$4,000               | 20,000                        | (4,000)                             | (16,000)                       |                          |                          |                                  |                              |                            |  |
| Radios - Payment 1/5: \$3,000                              | 15,000                        | (3,000)                             | (12,000)                       |                          |                          |                                  |                              |                            |  |
| <b><u>Planning, Zoning and Code Enforcement</u></b>        |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| <i>Capital Investment Trust Payback Schedules</i>          |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| Municipal Center - Payment 2/10: \$ 82,320                 | 82,320                        | (82,320)                            |                                |                          |                          |                                  |                              |                            |  |
| Technology Replacement                                     | 2,600                         | (2,600)                             |                                |                          |                          |                                  |                              |                            |  |
| General Code Maplink - Payment 1/5: \$1,000                | 5,000                         | (1,000)                             | (4,000)                        |                          |                          |                                  |                              |                            |  |

| CAPITAL<br>PROJECT<br>DESCRIPTIONS  | Estimated<br>Project<br>Costs | 2020 CAPITAL FUNDING SOURCES        |                                |                          |                          |                                  |                              |                            |  |
|---|-------------------------------|-------------------------------------|--------------------------------|--------------------------|--------------------------|----------------------------------|------------------------------|----------------------------|--|
|   |                               | Capital<br>Assessment<br>Allocation | Capital<br>Investment<br>Trust | State<br>Liquid<br>Fuels | Sewer<br>Capital<br>Fund | Capital<br>Financing<br>Proceeds | Park &<br>Open Space<br>Fund | Grants<br>and<br>Donations |  |
| <b>Public Works Department</b>  |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| <i>Capital Investment Trust Payback Schedule</i>  |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| 2020 Road Improvements - Payment 2/10: \$129,003  | 129,003                       |                                     |                                | (129,003)                |                          |                                  |                              |                            |  |
| <i>Road Improvement Projects</i>  |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| Anderson Road - Payment 1/10: \$6,100   | 61,000                        | (6,100)                             |                                | (54,900)                 |                          |                                  |                              |                            |  |
| Anthony Wayne Circle - Payment 1/10: \$7,800  | 78,000                        | (7,800)                             |                                | (70,200)                 |                          |                                  |                              |                            |  |
| Brandon Circle - Payment 1/10: \$9,400  | 94,000                        | (9,400)                             |                                | (84,600)                 |                          |                                  |                              |                            |  |
| Dreibelbis Road - Payment 1/10: \$27,600  | 276,000                       | (27,600)                            |                                | (248,400)                |                          |                                  |                              |                            |  |
| Green Street - Payment 1/10: \$7,200  | 72,000                        | (7,200)                             |                                | (64,800)                 |                          |                                  |                              |                            |  |
| Minuteman Drive - Payment 1/10: \$18,800  | 188,000                       | (18,800)                            |                                | (169,200)                |                          |                                  |                              |                            |  |
| North Borough Line Road - Payment 1/10: \$15,000  | 150,000                       | (15,000)                            |                                | (135,000)                |                          |                                  |                              |                            |  |
| Von Steuben Drive - Payment 1/10: \$4,500   | 45,000                        | (4,500)                             |                                | (40,500)                 |                          |                                  |                              |                            |  |
| Yocum Road - Payment 1/10: \$7,725  | 77,250                        | (7,725)                             |                                | (69,525)                 |                          |                                  |                              |                            |  |
| Buckwalter Circle   | 61,000                        |                                     |                                | (61,000)                 |                          |                                  |                              |                            |  |
| Buckwalter Road   | 154,350                       |                                     |                                | (154,350)                |                          |                                  |                              |                            |  |
| Helen Circle  | 61,000                        |                                     |                                | (61,000)                 |                          |                                  |                              |                            |  |
| Henry Drive   | 46,500                        |                                     |                                | (46,500)                 |                          |                                  |                              |                            |  |
| Missimer Drive  | 127,000                       |                                     |                                | (127,000)                |                          |                                  |                              |                            |  |
| Old Mill Road   | 154,350                       |                                     |                                | (154,350)                |                          |                                  |                              |                            |  |
| <i>Facility Improvements</i>  |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| \$100,000 placeholder for undesignated facility improvements, including a pole barn lean, compost site surveillance system, painting and township wide fencing restoration. | 100,000                       | (16,571)                            |                                | (83,429)                 |                          |                                  |                              |                            |  |
| Tree/Shrub Replacement  | 6,500                         | (6,500)                             |                                |                          |                          |                                  |                              |                            |  |
| Paint and Restain Pavilions - Payment 1/3: \$8,000  | 24,000                        | (8,000)                             |                                | (16,000)                 |                          |                                  |                              |                            |  |
| Replace two PW Garage Doors (If needed)   | 0                             |                                     |                                |                          |                          |                                  |                              |                            |  |
| Fence approx. 840' around 2 sides of Troutman property - Payment 1/10: \$3,200  | 32,000                        | (3,200)                             |                                | (28,800)                 |                          |                                  |                              |                            |  |
| <i>Traffic Improvement Projects</i>   |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| Egypt Road Adaptive Signalization Project ( <i>Green Light Go Grant</i> )   | 299,230                       |                                     |                                | (60,000)                 |                          |                                  | (239,230)                    |                            |  |
| \$ 60,000 Municipal Match   |                               |                                     |                                |                          |                          |                                  |                              |                            |  |
| Walnut and Bridge Street Alignment Project  | 1,000,000                     |                                     |                                | (73,000)                 |                          |                                  | (927,000)                    |                            |  |
| \$ 73,000 Municipal Match   |                               |                                     |                                |                          |                          |                                  |                              |                            |  |

| CAPITAL<br>PROJECT<br>DESCRIPTIONS  | Estimated<br>Project<br>Costs | 2020 CAPITAL FUNDING SOURCES        |                                |                          |                          |                                  |                              |                            |
|---|-------------------------------|-------------------------------------|--------------------------------|--------------------------|--------------------------|----------------------------------|------------------------------|----------------------------|
|   |                               | Capital<br>Assessment<br>Allocation | Capital<br>Investment<br>Trust | State<br>Liquid<br>Fuels | Sewer<br>Capital<br>Fund | Capital<br>Financing<br>Proceeds | Park &<br>Open Space<br>Fund | Grants<br>and<br>Donations |
| <i>Major Equipment</i>  |                               |                                     |                                |                          |                          |                                  |                              |                            |
| Replacement of 2004 Freightliner #10 - Payment 1/10: \$18,000                             | 180,000                       | (18,000)                            | (162,000)                      |                          |                          |                                  |                              |                            |
| Replacement of 2011 Exmark #1 - Payment 1/5: \$3,100                                      | 15,500                        | (3,100)                             | (12,400)                       |                          |                          |                                  |                              |                            |
| Replacement of 2011F-350 Crew Cab #60 - Payment 1/5: \$11,000                             | 55,000                        | (11,000)                            | (44,000)                       |                          |                          |                                  |                              |                            |
| Replacement of 2004 Freightliner #4 - Payment 1/10: \$19,000                              | 190,000                       | (19,000)                            | (171,000)                      |                          |                          |                                  |                              |                            |
| Exmark Quick Dump System - Payment 1/7: \$714   | 5,000                         | (714)                               | (4,286)                        |                          |                          |                                  |                              |                            |
| Replacement of Kubota RTV Cushman - Payment 1/7: \$2,571                                  | 18,500                        | (2,571)                             | (15,929)                       |                          |                          |                                  |                              |                            |
| Roller Trailer - Payment 1/7: \$1,071   | 7,500                         | (1,071)                             | (6,429)                        |                          |                          |                                  |                              |                            |
| Trac Vac System 1080 - Payment 1/7: \$814   | 5,700                         | (814)                               | (4,886)                        |                          |                          |                                  |                              |                            |
| 2006 Pequea Trailer #46   | 0                             |                                     |                                |                          |                          |                                  |                              |                            |
| Large Flail for Kubota 9540   | 0                             |                                     |                                |                          |                          |                                  |                              |                            |
| 2007 F-550 Bucket Truck #1  | 0                             |                                     |                                |                          |                          |                                  |                              |                            |
| 2010 Kubota RTV 1100 Flail  | 0                             |                                     |                                |                          |                          |                                  |                              |                            |
| Tools and Toolboxes - Payment 1/3: \$6,600  | 23,000                        | (6,600)                             | (16,400)                       |                          |                          |                                  |                              |                            |
| Load Test Generator - Payment 1/5: \$1,300  | 6,500                         | (1,300)                             | (5,200)                        |                          |                          |                                  |                              |                            |
| Maintenance Software and GIS Updates/Technology Updates                                   | 10,500                        | (10,500)                            |                                |                          |                          |                                  |                              |                            |
| Trash Can Replacement   | 2,500                         | (2,500)                             |                                |                          |                          |                                  |                              |                            |
| <i>Major Stormwater Projects</i>  |                               |                                     |                                |                          |                          |                                  |                              |                            |
| \$240,000 placeholder for two (2) major stormwater projects 2020 - Payment 1/10: \$24,000 | 240,000                       | (24,000)                            | (216,000)                      |                          |                          |                                  |                              |                            |
| <i>Pump Station Projects</i>  |                               |                                     |                                |                          |                          |                                  |                              |                            |
| Jib Crane Mingo Pump Station  | 72,000                        |                                     |                                | (72,000)                 |                          |                                  |                              |                            |
| Major Dry Well Repairs at Mingo Pump Station  | 97,000                        |                                     |                                | (97,000)                 |                          |                                  |                              |                            |
| <i>Collection System Preventative Maintenance Projects</i>                                |                               |                                     |                                |                          |                          |                                  |                              |                            |
| Schuylkill Interceptor Cleaning & Rehabilitation  | 400,000                       |                                     |                                | (400,000)                |                          |                                  |                              |                            |
| Televise & Inspection   | 180,000                       |                                     |                                | (180,000)                |                          |                                  |                              |                            |
| Infill & Infiltration Repairs   | 150,000                       |                                     |                                | (150,000)                |                          |                                  |                              |                            |
| Root Cut & Seal Laterals  | 50,000                        |                                     |                                | (50,000)                 |                          |                                  |                              |                            |
| Manhole Sealing, Frames & Covers  | 165,000                       |                                     |                                | (165,000)                |                          |                                  |                              |                            |
| Major Pipe Repairs  | 80,000                        |                                     |                                | (80,000)                 |                          |                                  |                              |                            |
| ROW Clearance - Prancing Horse  | 60,000                        |                                     |                                | (60,000)                 |                          |                                  |                              |                            |
| Repair Sagging Pipe along Route 29  | 100,000                       |                                     |                                | (100,000)                |                          |                                  |                              |                            |
| Replace Frames and Covers at Vaughn, Gay & Springertown                                   | 59,000                        |                                     |                                | (59,000)                 |                          |                                  |                              |                            |

| CAPITAL<br>PROJECT<br>DESCRIPTIONS                                    | Estimated<br>Project<br>Costs | 2020 CAPITAL FUNDING SOURCES        |                                |                          |                          |                                  |                              |                            |          |
|---|-------------------------------|-------------------------------------|--------------------------------|--------------------------|--------------------------|----------------------------------|------------------------------|----------------------------|----------|
|   |                               | Capital<br>Assessment<br>Allocation | Capital<br>Investment<br>Trust | State<br>Liquid<br>Fuels | Sewer<br>Capital<br>Fund | Capital<br>Financing<br>Proceeds | Park &<br>Open Space<br>Fund | Grants<br>and<br>Donations |          |
| <i>Sewer Capital Equipment</i>  |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| Replacement of 2010 F-550 Dump Truck #5                               | 150,000                       |                                     |                                |                          |                          |                                  | (150,000)                    |                            |          |
| <i>New Sewer Projects</i>   |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| Springmill Sewer  | 1,500,000                     |                                     |                                |                          |                          |                                  | (1,500,000)                  |                            |          |
| Pleasant Lane Sewer   | 600,000                       |                                     |                                |                          |                          |                                  | (600,000)                    |                            |          |
| Tindy Run Design Study & Easement Acquisition                         | 650,000                       |                                     |                                |                          |                          |                                  | (650,000)                    |                            |          |
| <i>Parks and Recreation/Open Space</i>                                |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| <i>Capital Investment Trust Payback Schedule</i>                      |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| Replace Black Rock West Playground                                    | 350,000                       |                                     |                                |                          |                          |                                  | (350,000)                    |                            |          |
| Field #6 Prep Work - Payment 1/5: \$16,000                            | 80,000                        | (16,000)                            | (64,000)                       |                          |                          |                                  |                              |                            |          |
| Black Rock Park Annex Acquisition                                     | 290,000                       |                                     |                                |                          |                          |                                  | (290,000)                    |                            |          |
| Taylor Park Stabilization - Payment 1/10: \$20,000                    | 200,000                       | (20,000)                            | (180,000)                      |                          |                          |                                  |                              |                            |          |
| <i>General Park Improvements</i>                                      |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| Undesignated Repairs, Signage and Amenities in All Parks              | 70,000                        |                                     |                                |                          |                          |                                  | (70,000)                     |                            |          |
| Master Park Plan Update - Payment 1/5: \$20,000                       | 100,000                       | (20,000)                            | (80,000)                       |                          |                          |                                  |                              |                            |          |
| Replace Wooden Sheds at BR Campus - Payment 1/7: \$1,429              | 10,000                        | (1,429)                             | (8,571)                        |                          |                          |                                  |                              |                            |          |
| <i>Recreation Center</i>  |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| Niagara Four Upgrade - New HVAC Control System - Payment 1/3: \$4,333 | 13,000                        | (4,333)                             | (8,667)                        |                          |                          |                                  |                              |                            |          |
| <i>Trail Development Projects</i>                                     |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| Troutman Trail Connection   |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| Black Rock - Route 113 Sharrows (Dow Painting Experiment)             |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| Trail Design for Shovel-Ready Projects - Payment 1/3 \$6,667          | 20,000                        | (6,667)                             | (13,333)                       |                          |                          |                                  |                              |                            |          |
| Rivercrest Trail (BR Campus to Schuylkill River)                      | 0                             |                                     |                                |                          |                          |                                  |                              |                            |          |
| <i>Capital Purchases</i>  |                               |                                     |                                |                          |                          |                                  |                              |                            |          |
| 4-Door Pick-Up Truck - Payment 1/5: \$7,500                           | 37,500                        | (7,500)                             | (30,000)                       |                          |                          |                                  |                              |                            |          |
| Technology Replacement  | 2,600                         | (2,600)                             |                                |                          |                          |                                  |                              |                            |          |
| <b>Total 2020 Capital Expenses</b>                                    | <b>17,692,105</b>             | <b>(1,227,637)</b>                  | <b>(3,446,038)</b>             | <b>(604,200)</b>         | <b>(4,538,000)</b>       | <b>(6,000,000)</b>               | <b>(710,000)</b>             | <b>(1,166,230)</b>         | <b>0</b> |
| <b>Total 2020 Capital Funding Sources</b>                             | <b>0</b>                      | <b>1,721,001</b>                    | <b>3,798,525</b>               | <b>1,120,000</b>         | <b>12,557,469</b>        | <b>6,235,532</b>                 | <b>1,203,947</b>             | <b>1,364,230</b>           | <b>0</b> |
| <b>Ending Balances</b>  | <b>17,692,105</b>             | <b>493,364</b>                      | <b>352,487</b>                 | <b>515,800</b>           | <b>8,019,469</b>         | <b>235,532</b>                   | <b>493,947</b>               | <b>198,000</b>             | <b>0</b> |